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Form	330

# \*\* PUBLIC DISCLOSURE COPY \*\*

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990.



Department of the Treasury Internal Revenue Service

<u>A</u> I	For th	e 2014 calendar year, or tax year beginning and e	ending	-	
B	Check if applicab	le: C Name of organization		D Employer identifie	cation number
	Addre	BUILD CHANGE			
	Name			35-2	237155
	Initial returr		Room/suite	E Telephone number	
	Final returr	535 16TH ST, SUITE 605		303-	953-2563
	termii ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	4,225,973.
	Amer	ded DENVER, CO 80202		H(a) Is this a group re	
			STRAND	for subordinates	? Yes 🗶 No
	pend	SAME AS C ABOVE		H(b) Are all subordinates in	cluded? Yes No
		empt status: 🔀 501(c)(3) 🛄 501(c) ( ) ◀ (insert no.) 🛄 4947(a)(1) c	or 🛄 527	If "No," attach a	list. (see instructions)
		te: WWW.BUILDCHANGE.ORG		H(c) Group exemption	
		f organization: 🔀 Corporation 🔄 Trust 🔄 Association 🔄 Other 🕨	L Year	of formation: 2004 N	State of legal domicile: CA
Pa	art I				
e	1	Briefly describe the organization's mission or most significant activities: <b>REDUC</b>	CE DEA	THS AND LOS	S CAUSED BY
Governance		HOUSING COLLAPSES DUE TO NATURAL DISASTER			
/err	2	Check this box  if the organization discontinued its operations or dispose			sets. 6
ĝ	3	Number of voting members of the governing body (Part VI, line 1a)			5
	4	Number of independent voting members of the governing body (Part VI, line 1b)			16
ities	5	Total number of individuals employed in calendar year 2014 (Part V, line 2a)			10
Activities &	6	Total number of volunteers (estimate if necessary)			0.
¥		Net unrelated business taxable income from Form 990-T, line 34			0.
			<u> </u>	Prior Year	Current Year
-	8	Contributions and grants (Part VIII, line 1h)		2,703,398.	4,234,539.
nu	9	Program service revenue (Part VIII, line 2g)		0.	0.
Revenue		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		833.	1,003.
Ê		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		1,769.	-9,569.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		2,706,000.	4,225,973.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
es	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) $_{\rm .}$		1,621,596.	2,267,726.
SUS	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
Expenses	b	Total fundraising expenses (Part IX, column (D), line 25)  470, 41	16.		
	11	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		950,539.	
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		2,572,135.	3,763,296.
	19	Revenue less expenses. Subtract line 18 from line 12		133,865.	462,677.
Net Assets or Fund Balances			Be	ginning of Current Year	End of Year
	20	Total assets (Part X, line 16)		1,917,882.	2,453,407.
	21	Total liabilities (Part X, line 26)		153,444.	179,611.
	22	Net assets or fund balances. Subtract line 21 from line 20		1,764,438.	2,273,796.
	art II	Signature Block alties of perjury, I declare that I have examined this return, including accompanying schedules	and states	anto and to the heat of m	knowledge and belief it is
UIIQ	er heu	anes or perjury, rueciare mar i nave examineu uns return, including accompanying schedules	s anu statem	enits, and to the pest of My	r KIIUWIEUYE AITU DEIIEI, IL IS

true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer ELIZABETH HAUSLER STRAND, CEO Type or print name and title	Date				
Paid	Print/Type preparer's name <b>STEPHEN E. LIVINGSTON, CP</b>	Date Check PTIN				
Preparer	Firm's name CLIFTONLARSONALLEN LLP	Firm's EIN ► 41-0746749				
Use Only	Firm's address 8390 E. CRESCENT PARKWAY, SUITE 500					
	GREENWOOD VILLAGE, CO 80111	Phone no. 303-779-5710				
May the IF	May the IRS discuss this return with the preparer shown above? (see instructions)					
432001 11-0	7-14 LHA For Paperwork Reduction Act Notice, see the separate instructions.	Form <b>990</b> (2014)				

orm	990 (2014) BUILD CHANGE	35-223715	5 Pag
Par	t III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		
	Briefly describe the organization's mission: BUILD CHANGE'S MISSION IS TO GREATLY REDUCE DEATHS, IN		
	ECONOMIC LOSSES CAUSED BY HOUSING COLLAPSES AND SCHOOL		דוח
	TO EARTHQUAKES AND TYPHOONS IN EMERGING NATIONS.	COULAF SES	
2	Did the organization undertake any significant program services during the year which were not listed on		
	the prior Form 990 or 990-EZ?		∕es X
	If "Yes," describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services	וי 🗌 אין	∕es X
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, a	as measured by exper	nses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to ot	hers, the total expens	es, and
	revenue, if any, for each program service reported.		
	(Code: ) (Expenses \$ 1,840,633. including grants of \$ ) (Rev		
		VE MADE 13	7,00
	PEOPLE SAFER		
	THE START OF 2015 WILL MARK THE FIVE YEAR ANNIVERSARY (	OF THE JANU	λον
	12, 2010 EARTHQUAKE THAT STRUCK HAITI. BUILD CHANGE IS		
	CHANGING THE WAY HOMES ARE BUILT, THROUGH LOCAL TRAININ		
	EDUCATION, AND COLLABORATION WITH THE GOVERNMENT TO IM		
	NATIONWIDE TRAINING IN DISASTER-RESISTANT HOUSING DESIG		
	CONSTRUCTION. IN HAITI, BUILD CHANGE IS SYNONYMOUS WITH		ING.
	(CONTINUED ON PAGE 38)		
ŀb	(Code: ) (Expenses \$ 374,789. including grants of \$ ) (Rev	enue \$	
	INDONESIA: TEN YEARS AFTER THE TSUNAMI 89,000 SAFE	R PEOPLE AN	D
	MILLIONS OF BETTER BRICKS.		
	TEN YEARS HAVE PASSED SINCE THE DECEMBER 26, 2004 INDIA		
	DEVASTATED COASTAL AREAS THROUGHOUT THE REGION. BUILD (	CHANGE BEGA	N
	OPERATIONS IN INDONESIA A FEW MONTHS LATER.		
	SINCE 2004, BUILD CHANGE HAS SUPPORTED SAFE HOUSING REG		NT
	VOCATIONAL TRAINING, AND BETTER BUILDING MATERIALS IN 1		
	AFTER THE TSUNAMI AND THREE SUBSEQUENT EARTHQUAKES, TR		
	PEOPLE WHO HAVE MADE 89,000 PEOPLE SAFE.	ATUTUG 14,0	00
	(CONTINUED ON PAGE 41)		
<u>ل</u> د	(Code: ) (Expenses \$ 252,190. including grants of \$ ) (Rev	anua ¢	
	PHILIPPINES: BUILDING PARTNERSHIPS WITH THE GOVERNMEN	Γ	
	2014 WAS DEDICATED TO BUILDING RELATIONSHIPS IN THE PH:	ILIPPINES,	WITH
	THE DUAL OBJECTIVE OF SUPPORTING THE RESPONSE TO THE 20	013 TYPHOON	
	HAIYAN AND THE BOHOL EARTHQUAKE, AND SUPPORTING THE PH:	ILIPPINE	
	GOVERNMENT, PRIVATE SECTOR, AND CIVIL SOCIETY ORGANIZA		
	STRENGTHEN THE COUNTRY'S RESILIENCE TO NATURAL DISASTED		
	(CONTINUED ON PAGE 44)		
	Other program services (Describe in Schedule O.)		
	(Expenses \$ 310,169 · including grants of \$ ) (Revenue \$ Total program service expenses ► 2,777,781 ·	)	
њ	Total program service expenses ► 2,777,781.	For	m <b>990</b> (2
32002 I-07-1			
57-1	2	. ,	
70'	729 099347 011-04416900 2014.04010 BUILD CHANGE	01	1-11

Eorm	000	(2014)
Form	990	(2014)

BUILD CHANGE Part IV Checklist of Required Schedules

If 'Yes,' complete Schedule A       1       X         2       Is the organization required to complete Schedule B, Schedule of Contributors?       2       X         2       Is the organization regulate to complete Schedule C, Part I       3       X         3       Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year /I 'Yes,' complete Schedule C, Part I       4       X         5       Is the organization a settor 501(c)(4) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-197 // 'Yes,' complete Schedule C, Part II       6       X         6       Did the organization maintain any done advised funds or any similar funds or accounts for which dones have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which dones have the right to provide advice or thot ad areas, or historic structures /I' Nes,' complete Schedule D, Part I       7       X         7       Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part V       7       X         7       Did the organization report an amount for induct qualitation, hold assets in temporarily restricted endowments, permanet endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V       11       X         10       Did the organization report an amount for investments - orthere acculates in temporarity restricted andowments, pe				Yes	No
2         Is the organization required to complete Schedule B. Schedule of Contributors?         2         X           3         Did the organization required to indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'res,' complete Schedule C, Part I         3         X           4         Section 501(c)(3) organizations. Did the organization negage in lobbying activities, or have a section 501(h) election in effect during the kayear II 'res,' complete Schedule C, Part II         4         X           5         Is the organization machina may done advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution extinces? If 'res,' complete Schedule D, Part II         6         X           7         X         8         Did the organization machina collections of works of art, historical treasures, or other similar assets? If 'res,' complete Schedule D, Part II         7         X           9         Did the organization, dised n Part X.         8         X         9         X           10         Did the organization dised n Part X.         10         X         11         11         11         11         11         11         11         X         12         X	1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
3       Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Tes,' complete Schedule C, Part I       3       X         3       Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II       4       X         5       Is the organization a section 501(c)(5) or 501(c)(6) organization that receives membership dues, assessments, or animitar amounts and defined in Revenue Procedure 98-197 If 'Yes,' complete Schedule D, Part II       6       X         7       Did the organization maintain any doner advised funds or any summary instruction accounts for which donose have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part II       7       X         8       Did the organization maintain collectons of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part II       7       X         9       Did the organization report an amount for law, line 21, for escore vocustabil account liability, serve as a custodian for amounts no listed in Part X, or provide critic cunseling, debt maggement, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV       10       X         10       Did the organization report an amount for investments - orbiter Schedule D, Part V, VI, VIII, VII, K, orX as applicable.       11       X         11       Did the organization rep		If "Yes," complete Schedule A			
public office? If "Yes," complete Schedule C, Part I         3         X           4         Section 501 (c)(3) organizations. Did the organization angage in lobbying activities, or have a section 501 (e) election in effect during the tax year? If "Yes," complete Schedule C, Part II         4         X           5         Is the organization maintain any donor advised funds or any similar funds or accounts for Which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for Which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for Which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for Which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for Which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for Which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for Which donors have the right to provide advice on the distribution or investment of the distribution at the such that or accounts for Which donors have the right for amounts not listed in Part X, ine 21 funds in Schedule D, Part II         6         X           9         Did the organization, diadot account tablify: serve as a custofian for amounts not listed in Part X, ine 21 funds in Schedule D, Part IV         7         X           10         Did the organization induced in thost organization, hold assets in temporality restricted andownents, permanett endowments, or quasiendownents? If "Yes," complete Schedule D, Part V         11         X </td <td></td> <td></td> <td>2</td> <td>Х</td> <td></td>			2	Х	
4         Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year // **ks,* <i>complete Schedule C, Part II</i> 4         X           5         Is the organization and the S01(c)(4), S01(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-197 /f **ks,* <i>complete Schedule C, Part III</i> 5         X           6         Did the organization maintain any donor advised funds or assocunts for Minkind donors have the night to provide advice on the distribution or investment of amounts in such funds or accounts? /f **ks,* <i>complete Schedule D, Part II</i> 7         X           7         Did the organization maintain collections of works of art, historical treasures, or other similar assets? /f **ks,* <i>complete Schedule D, Part II</i> 7         X           9         Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X. or provide credit counseling, debt management, credit repair, or debt negotiation services?         9         X           10         Did the organization report an amount for land, buildings, and equipment in Part X, line 10? /f **ks,* <i>complete Schedule D, Part VI</i> 10         X           11         If the organization report an amount for land, buildings, and equipment in Part X, line 10? /f **ks,* <i>complete Schedule D, Part VI</i> 11a         X           11         Did the organization report an amount for l	3				37
during the tax year/ II "Nex" complete Schedule C, Part II     4     X       5     Is the organization a section 501(c)(4), 501(c)(6) or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 99-197 II "Yes," complete Schedule C, Part III     5       6     Did the organization maintain any donor advised funds or any similar funds or accounts II "Yes," complete Schedule D, Part II     6       7     Did the organization receive or hold a conservation essement, including easements to preserve open space, the environment, historic and areas, or historic structures? II "Yes," complete Schedule D, Part II     7       8     Did the organization report an amount in Part X, line 21, for escrew or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?     9       10     Did the organization report an amount for Inset. Complete Schedule D, Part IV     10     X       11     If the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V     11     X       12     If the organization report an amount for lond, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V     11     X       13     Did the organization report an amount for investments - ordpare schedule D, Part X     11     X       14     X     11     X     11     X       15     Did the organization report an amoun			3		Ă
5         Is the organization a section 501(q)(d), 501(q)(d), 9701(q)(d) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-197 // Yes," complete Schedule C, Part III         5         X           6         Did the organization relation any donor advised funds or acy similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for Which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for Which donors have the right to provide advice on the distribution or investment or damounts in such funds or accounts for Which donors have the right to provide advice on the distribution or investment or amounts in such funds or accounts for Which donors have the right to schedule D, Part III         6         X           7         X         8         M         X         6         X           9         Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?         9         X           10         Did the organization report an amount for land, buildings, and equipment in Part X, line 107 II'Yes, ' complete Schedule D, Part V         10         X           11         The organization report an amount for investments - organ related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 167 II'Yes, ' complete Schedule D, Part VIII         114         X	4				v
similar amounts as defined in Revnue Procedure 98 197 if Yes, "complete Schedule C, Part III.     5     X       6     Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in rule (1 / Yes, "complete Schedule D, Part III.     6     X       7     X     X     8     X       9     Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes, 'complete Schedule D, Part V     9     X       10     If the organization report an amount for land, buildings, and equipment in Part X, line 107 If 'Yes, 'complete Schedule D, Part VII     10     X       11     Did the organization report an amount for investments - order securities in Part X, line 120 If 'Yes, 'complete Schedule D, Part VII     11     X       11     Did the organization report an amount for investments - program related in Part X, line 167 If 'Yes, 'complete Schedule D, Part VII     11 <td< td=""><td>_</td><td></td><td>4</td><td></td><td></td></td<>	_		4		
6       Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II       6       X         7       Did the organization receive or hold a conservation easements the preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II       7       X         8       Did the organization receive an amount in Part X, line 21, for escrow or custodial account liability: serve as a custodian for amounts no listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?       9       X         10       Did the organization report an amount in Part X, line 21, for escrow or custodial account liability: serve as a custodian for amounts, or quasi-endowments? If "yes," complete Schedule D, Part IV       10       X         10       Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "yes," complete Schedule D, Part V       10       X         11       If the organization report an amount for land, buildings, and equipment in Part X, line 10? If "yes," complete Schedule D, Part VII       11       X         12       Did the organization report an amount for investments - other asset in Part X, line 15? If "yes," complete Schedule D, Part XII       11       X         13       Did the organization report an amount for investments or t	5		_		v
provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I       6       X         7       Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic instructures II' 'Yes,' complete Schedule D, Part II.       7       X         8       Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part II.       8       X         9       Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?       9       X         10       Did the organization directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments? If 'Yes,' complete Schedule D, Part V       10       X         10       If the organization report an amount for law buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VII       10       X         11       Ub the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII       111       X         12       Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part XII	_		5		
7       Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II       7       X         8       Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part II       8       X         9       Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part IV       8       X         10       Did the organization maintain collections of works of art, historical treasures, or dust negation report an amount in Part X, ine 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?       9       X         10       Did the organization memorts, or quasi-endownents? If "Yes," complete Schedule D, Part V       10       X         11       If the organization report an amount for law stiments - other securities in Part X, line 10? If "Yes," complete Schedule D, Part V       11a       X         12       Did the organization report an amount for investments - other securities in Part X, line 10? If "Yes," complete Schedule D, Part V       11a       X         13       Did the organization report an amount for investments - other securities in Part X, line 10? If "Yes," complete Schedule D, Part X       11a       X         14       Di	6				v
the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II     7     X       8     Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part II     8     X       9     Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?     9     X       10     Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments? If "Yes," complete Schedule D, Part V     10     X       11     If the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI     10     X       12     Did the organization report an amount for investments - other socurities in Part X, line 10? If "Yes," complete Schedule D, Part VII     11     X       13     Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of Its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII     11     X       14     Did the organization report an amount for other assets in Part X, line 25? If "Yes," complete Schedule D, Part X     114     X       15     Did the organization report an amount for other tassets in Part X, line 25? If "Yes," complete Schedule D, Part X     116     X       16     <	_		6		
8       Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III       8       X         9       Did the organization report an amount in Part X, line 21, for escrow or custodial account liability: serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part V       9       X         10       Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V       10       X         11       If the organization intervity or through a related organization, hold assets in temporarily restricted endowments, permanent endowments? If "Yes," complete Schedule D, Part V       10       X         10       Did the organization report an amount for law, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VII       11a       X         11       Did the organization report an amount for investments - other securities in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII       11b       X         11       Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII       11d       X         12       Did the organization isolatity for uncertain tax postitions under FIN	1		_		v
Schedule D, Part III       8       X         9       Did the organization report an amount in Part X, line 21, for escrow or custodial account liability: serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?       9       X         10       Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or these nedowments, or these nedowments, presented columnets, or quasified schedule D, Part V       10       X         11       If the organization report an amount for law, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V I       10       X         12       Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII       11       X         13       Did the organization report an amount for investments - other securities in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII       11       X         14       Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII       11       X         14       Did the organization separate independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X       11       X       11 <td< td=""><td>•</td><td></td><td>1</td><td></td><td></td></td<>	•		1		
<ul> <li>9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability: serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?</li> <li>9 X</li> <li>10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V</li> <li>10 Did the organization is answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, X, or X as applicable.</li> <li>a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI</li> <li>b Did the organization report an amount for investments - other securities in Part X, line 10? If "Yes," complete Schedule D, Part VI</li> <li>b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VI</li> <li>c Did the organization report an amount for other assets in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII</li> <li>d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X</li> <li>e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X</li> <li>e Did the organization report an amount for other liabilities in Part X, line 26? If "Yes," complete Schedule D, Part X</li> <li>e Did the organization is separate or consolidated financial statements for the tax year?</li> <li>f X</li> <li>f Did the organization asperate, independent audited financial statements for the tax year?</li> <li>ff "Yes," and if the organization anewerde "No"</li></ul>	8	-			v
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Schedule D, Parts XI and XII       12a       X         b       Was the organization included in consolidated, independent audited financial statements for the tax year?       12b       X         If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional       12b       X         13       Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E       13       X         14a       Did the organization maintain an office, employees, or agents outside of the United States?       14a       X         b       Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV       14b       X         15       Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for any foreign organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts II and IV       16       X         17       Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I       17       X		the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
<ul> <li>b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</li> <li>13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E</li> <li>14 Did the organization maintain an office, employees, or agents outside of the United States?</li> <li>b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV</li> <li>15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for any foreign organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for any foreign individuals? If "Yes," complete Schedule F, Parts II and IV</li> <li>16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for any foreign individuals? If "Yes," complete Schedule F, Parts III and IV</li> <li>17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I</li> </ul>	12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional       12b       X         13       Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E       13       X         14a       Did the organization maintain an office, employees, or agents outside of the United States?       14a       X         b       Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV       14b       X         15       Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for any or for foreign individuals? If "Yes," complete Schedule F, Parts II and IV       15       X         16       Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I       16       X		Schedule D, Parts XI and XII	12a	Х	
<ul> <li>13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E</li> <li>13 X</li> <li>14a Did the organization maintain an office, employees, or agents outside of the United States?</li> <li>b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV</li> <li>15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV</li> <li>16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I</li> </ul>	b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
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or more? If "Yes," complete Schedule F, Parts I and IV	b				
<ul> <li>15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If</i> "Yes," <i>complete Schedule F, Parts II and IV</i></li> <li>16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If</i> "Yes," <i>complete Schedule F, Parts III and IV</i></li> <li>17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," <i>complete Schedule G, Part I</i></li> </ul>				37	
foreign organization? If "Yes," complete Schedule F, Parts II and IV       15       X         16       Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV       16       X         17       Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I       17       X			14b	Λ	
<ul> <li>16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i></li></ul>	15				v
or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV       16       X         17       Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I       17       X			15		
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I       17       X	16				v
column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	47		16		
	17		47		x
19 Did the organization report more than \$15,000 total of fundraising event grass income and contributions on Part VIII. lines	19	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	1/		- 23
	10		10		x
1c and 8a? If "Yes," complete Schedule G, Part II       18       X         19       Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"       I	10		10		<u> </u>
complete Schedule G, Part III	13		19		x
20a       Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H       20a       X	20a	Did the organization operate one or more hospital facilities? If "Yes." complete Schedule H			
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?					

Form 990 (2014)

432003 11-07-14

Form 990 (	2014)	BUILD	CHANGE
Part IV	Checklist of	f Required S	chedules (continued)

BUILD CHANGE

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		Х
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			v
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			x
	A current or former officer, director, trustee, or key employee? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	000		x
20	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c 29	x	23
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If</i> "Yes," <i>complete Schedule M</i>	29	- 23	
30	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations?	- 50		
01	If "Yes," complete Schedule N, Part I	31		х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		Х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	Х	

Form 990 (2014)

Form	990 (2014) BUILD CHANGE 35-2237	155	Р	age <b>5</b>
Pa	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 8			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 16			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Х	
b	If "Yes," enter the name of the foreign country: HAITI, INDONESIA, CHINA, COLOMBIA			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
-	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		х
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
Ŭ	to file Form 8282?	7c		x
Ь	If "Yes," indicate the number of Forms 8282 filed during the year 7d	10		
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	76 7f		X
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	79 7h		<u> </u>
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	7.11		
Ŭ	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		<u> </u>
10	Section 501(c)(7) organizations. Enter:			
a	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
a	Gross income from members or shareholders 11a			
	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
122	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	124		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		<u> </u>
a	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.	104		
h	Enter the amount of reserves the organization is required to maintain by the states in which the			
u	• · · · · · · · · · · · · · · · · · · ·			
~				
	Enter the amount of reserves on hand	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14a 14b		<u> </u>
<u> </u>	in ros, has trifted a roini rzo to report mese payments : " No, provide an explanation in Schedule O		000	(2014)

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2001	Check if Schedule O contains a response or note to any line in this Part VI					
Sect	tion A. Governing Body and Management					; [
		1.4-	1	6	Yes	4
	Enter the number of voting members of the governing body at the end of the tax year	<b>1</b> a		4		
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			5		
	Enter the number of voting members included in line 1a, above, who are independent	1b		5		
	Did any officer, director, trustee, or key employee have a family relationship or a business relationsh					
	officer, director, trustee, or key employee?			. 2		+
	Did the organization delegate control over management duties customarily performed by or under the		-			
	of officers, directors, or trustees, or key employees to a management company or other person?					4
	Did the organization make any significant changes to its governing documents since the prior Form					+
	Did the organization become aware during the year of a significant diversion of the organization's as					+
	Did the organization have members or stockholders?			. 6		4
	Did the organization have members, stockholders, or other persons who had the power to elect or a					
	more members of the governing body?			. 7a		4
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	stockh	olders, or			
	persons other than the governing body?			. 7b		_
	Did the organization contemporaneously document the meetings held or written actions undertaken during the year		•			
	The governing body?				X	4
b	Each committee with authority to act on behalf of the governing body?			. 8b	Х	4
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re					
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O			. 9		
Sect	tion B. Policies (This Section B requests information about policies not required by the Internal F	levenu	e Code.)			_
					Yes	;
10a	Did the organization have local chapters, branches, or affiliates?			. 10a	Х	_
b	If "Yes," did the organization have written policies and procedures governing the activities of such o	hapter	rs, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes? $\ _{.}$			10b	Х	_
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing bo	dy befo	ore filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			<b>12a</b>	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give ris			12b	Х	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "					
	in Schedule O how this was done				Х	
13	Did the organization have a written whistleblower policy?			13	Х	
14	Did the organization have a written document retention and destruction policy?			. 14	Х	
15	Did the process for determining compensation of the following persons include a review and approv	al by i	ndependent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	?				
а	The organization's CEO, Executive Director, or top management official			. 15a	Х	
b	Other officers or key employees of the organization			. 15b		
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment v	vith a			
	taxable entity during the year?			<b>1</b> 6a		
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	ate its	participation			Ι
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the orga	anizatio	on's			
	exempt status with respect to such arrangements?			. 16b		
Sect	tion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filed $\blacktriangleright ext{CA}$					
	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-	T (Sec	tion 501(c)(3)s only	/) availat	le	
	for public inspection. Indicate how you made these available. Check all that apply.					
	X Own website Another's website X Upon request Other (explain	n in Sc	hedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, co	onflict o	of interest policy, a	nd finan	cial	
	statements available to the public during the tax year.					
	State the name, address, and telephone number of the person who possesses the organization's b	ooks a	nd records:			
20	TIM LOUIS - 415-377-1992		F			
						_
	535 16TH STREET, SUITE 605, DENVER, CO 80202					
				Form	990	) (

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

BUILD CHANGE

Form 990 (2014)

35-2237155

Page 6

Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated	
	Employees, and Independent Contractors	
	Check if Schedule O contains a response or note to any line in this Part VII	

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.

Enter -0- in columns (Ď), (E), and (F) if no compensation was paid.
 List all of the organization's current key employees, if any. See instructions for definition of "key employee."

List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received report-

able compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. • List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of

reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

\_\_\_\_ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

week (list any hours for related organizations below line)officer and à director/trustee) time and intercor/trustee)from the organization (W-2/1099-MISC)from related organizations (W-2/1099-MISC)other compensation from the organization and related organizations(1) PAUL VANDERMARCK BOARD CHAIRPERSON2.000XX0.0.0.(2) JOSH LITWIN BOARD MEMBER2.000X0.0.0.0.(3) MARTIN FISHER (4) SIG ANDERSON2.000X0.0.0.0.	(A) Name and Title	(B) Average hours per	(do	not c	(C Pos heck	C) itior	1 than	one	(D) Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of
(1) PAUL VANDERMARCK       2.00       X       X       X       0.       0.       0.         BOARD CHAIRPERSON       X       X       X       0.       0.       0.       0.         (2) JOSH LITWIN       2.00       X       0.       0.       0.       0.       0.         BOARD MEMBER       2.00       X       0.       0.       0.       0.       0.         Gard MEMBER       2.00       X       0.       0.       0.       0.       0.         BOARD MEMBER       2.00       X       0.       0.       0.       0.       0.         Gard MEMBER       2.00       X       0.       0.       0.       0.       0.         BOARD MEMBER       2.00       X       0.       0.       0.       0.       0.         (5) DAVID FRIEDMAN       2.00       X       0.       0.       0.       0.       0.       0.         (6) ELIZABETH HAUSLER STRAND       42.00       X       X       140,000.       0.       150.         (7) TIM LOUIS       42.00       142.00       140.000.       0.       150.       0.		week (list any hours for related organizations below line)	offi	cer ar	nd a d	lirecto	or/trus	tee)	from the organization	from related organizations	other compensation from the organization and related
(2) JOSH LITWIN       2.00       X       0.       0.       0.       0.         BOARD MEMBER       2.00       X       0.       0.       0.       0.       0.         (3) MARTIN FISHER       2.00       X       0.       0.       0.       0.       0.         BOARD MEMBER       2.00       X       0.       0.       0.       0.       0.         (4) SIG ANDERSON       2.00       X       0.       0.       0.       0.       0.         BOARD MEMBER       X       0.       0.       0.       0.       0.       0.         (5) DAVID FRIEDMAN       2.00       X       0.       0.       0.       0.       0.         BOARD MEMBER       X       0.       0.       0.       0.       0.       0.         (6) ELIZABETH HAUSLER STRAND       42.00       X       X       140,000.       0.       150.         (7) TIM LOUIS       42.00          140,000.       0.       150.		2.00	x		x				0.	0.	0.
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(5) DAVID FRIEDMAN       2.00       X       0.       0.       0.       0.         BOARD MEMBER       X       X       0.       150.       0.       150.         (7) TIM LOUIS       42.00       42.00       0       0       150.       <	(4) SIG ANDERSON	2.00									
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FOUNDER & CEO         X         X         140,000.         0.         150.           (7) TIM LOUIS         42.00               150.                150.		10.00	X						0.	0.	0.
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											Form <b>990</b> (2014)

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432007 11-07-14

Form 990 (2014)

Form 990 (2014) BUILD C	HANGE								35-22	237	155	Pa	age <b>8</b>
Part VII Section A. Officers, Directors, Tr		ploy	vees			ighe	st C	Compensated Employe	es (continued)				
(A) Name and title	<b>(B)</b> Average hours per week (list any	box offi	not c , unle	C Posi heck ss per nd a di	ition <sup>more</sup> rson	than is bot	h an	(D) Reportable compensation from the	<b>(E)</b> Reportable compensatio from related organizations		am (	(F) timate ount other oensa	of
	hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MIS	SC)	orga and	om th anizat I relat nizati	ion ed
1b Sub-total								248,500.		0.	6	5,5	57.
c Total from continuation sheets to Part d Total (add lines 1b and 1c)								248,500.		0.	(	5,5	57.
2 Total number of individuals (including bu compensation from the organization	t not limited to tl	nose	liste	ed al	bove	e) wł	no r	eceived more than \$100	),000 of reportabl	е			2
3 Did the organization list any former offic	er, director, or tr	uste	e, ke	ey en	nplc	oyee	, or	highest compensated e	mployee on	ſ		Yes	No
<ul><li>line 1a? If "Yes," complete Schedule J fo</li><li>For any individual listed on line 1a, is the</li></ul>								her compensation from			3		X
and related organizations greater than \$ 5 Did any person listed on line 1a receive of											4		Х
rendered to the organization? <i>If</i> "Yes," co Section B. Independent Contractors	•							<b>v</b>			5		Х
1 Complete this table for your five highest										ipensa	ation fr	rom	
the organization. Report compensation f (A)		·			vitn	or w	'itnir	(B)			(C		
Name and busine	ss address	N	ONI	5				Description of s	services	C	omper	ISATIO	n
2 Total number of independent contractors	s (including but r	not li	mite	d to	tho	se li	stec	d above) who received m	nore than				
\$100,000 of compensation from the orga	anization 🕨				(	0					Form <b>S</b>	<b>990</b> (:	2014)
432008 11-07-14													,

Part VIII Statement of Revenue Check if Schedule Contains a response or note to any line in this Part VIII Check if Schedule Contains a response or note to any line in this Part VIII (1) (2) (3) (3) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4	Form	n 990	) (:		CHANGE				35-2237	155 Page <b>9</b>
Operation     CA Total revenue     Description     Understand Description       1 a Federated campagns     1a       b Membership dues     1b       c Fordation of the standard sector inversion     1a       b Membership dues     1b       c Fordation of the standard sector inversion     1a       d Rester organizations     1a <tr< td=""><td>Ра</td><td>rt V</td><td>11</td><td>Statement of Rever</td><td>nue</td><td></td><td></td><td></td><td></td><td></td></tr<>	Ра	rt V	11	Statement of Rever	nue					
Total revenue     Perturbation of the series of th				Check if Schedule O cont	tains a response	or note to any lir				
gragging       1 a       Fordatade campagins       1 a         b       Fordatade campagins       1 b         c       Covernment grafts (contributions)       1 b         n       Total Add ings 1a ft       b         mocate containes makes lines to its       238 (1381)         mocate containes makes lines to its       238 (1381)         e								Related or exempt function	Unrelated business	Revenuè excluded from tax under
grad bit of the service revenue       10         grad bit of the contributions in the trist of trist of the trist of trist of the tri	nts its	1	а	Federated campaigns	1a					
grad bit of participants (contributions)       10         1 de failed organizations       11         2 a       1         2 a       1         2 a       1         2 a       1         2 a       1         2 a       1         2 a       1         2 a       1         2 a       1         2 a       1         2 a       1         3 a       Investment for investment of lace-wenpt bond proceed         4 income of (loss)       1         4 income of (loss)       1         5 a Gross income from stander anount(loss)       1         6 a Gross income from undraking events (nti-       1         9 a Gross income from	arar oun									
groups decided       2 a	Am C									
groups decided       2 a	Gift Iar		d	Related organizations	1d					
groups decided       2 a	ns, Simi		е	Government grants (contribut	tions) <b>1e</b>	<u>188,945.</u>				
groups decided       2 a	er S		f							
groups decided       2 a	the			similar amounts not included abo	ve 1f 4,	045,594.				
groups decided       2 a	ut pc									
group       2 a	a C		h	Total. Add lines 1a-1f		1				
a Totley Dynamics   a Totley Dynamics   a Totley Dynamics   b Inservent income (including dividends, interest, and other similar amounts)   a Income from investment of tax-exempt bond proceeds   5 Royalties   6 a Gross rents   b Less: rental expenses   c Rental income or (loss)   d Net gain or (loss)   b Less: otor other basis   and sales expenses   c Gain or (loss)   b Less: otor other basis   and sales expenses   c Gain or (loss)   b Less: otor other basis   and sales expenses   b Less: direct expenses   b Less: direct expenses   b Less: direct expenses   b Less: direct expenses   c Net income or (loss) from gaming activities. See   part IV, line 19   b Less: direct expenses   b Less: cost of goods soid   b Less: cost of goods soid   c Net income or (loss) from gaming activities. See   c Net income or (loss) from gaming activities. See   c Net income or (loss) from gaming activities. See   c Net income or (loss) from gaming activities. See   c Net income or (loss) from gaming activities. See   c Net income or (loss) from gaming activities. See   c Net income or (loss) from gaming activities   d Al other						Business Code				
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3       Investment income (including dividends, interest, and other similar amounts)       1,003.       1,003.         4       Income from investment of tax-exempt bond proceeds        1,003.       1,003.         5       Royatties       (i) Real       (ii) Personal        1,003.         6 a Gross rents       (iii) Real       (iii) Personal         1,003.         6 a Gross rents       (iiii) Real       (iii) Personal            7 a Gross amount from sales of assets other than inventory       (iii) Securities       (iii) Other            8 a Gross income from fundralising events (not including \$_ion of (loss)       (iii) Coss income from gaming activities. See Part IV, line 18       (iiii) Coss from gaming activities. See Part IV, line 19       (iiii) Coss from gaming activities. See Part IV, line 19       (iiii) Coss from gaming activities. See Part IV, line 19       (iiii) Coss from gaming activities. See Part IV, line 19       (iiii) Coss from gaming activities. See Part IV, line 19       (iiii) Coss from gaming activities. See Part IV, line 19       (iiii) Coss from gaming activities. See Part IV, line 19       (iiii) Coss from gaming activities. See Part IV, line 19       (iiii) Coss from gaming activities. See Part IV, line 19       (iiii) Coss from gaming activities. See Part IV, line 19       (iiii) Coss from gaming activities. See Part IV, line 19       (iiii) Coss from gaming activities. See Part IV, line 1										
a       income from investment of tax-exempt bond proceeds       1,003.       1,003.         4       income from investment of tax-exempt bond proceeds       1       1,003.       1,003.         6       a Gross rents       0       0       0       0         b       Less: rental expenses       0       0       0       0         c       Rental income or (loss)       0       0       0       0         7       Gross amout from sales of assets other than inventory       0       0       0       0         b       Less: cost or other basis and sales expenses       0       0       0       0       0         ad asles expenses       0       0       0       0       0       0       0         b       Less: clost or other basis and sales expenses       0			y							
4       Income from investment of tax-exempt bond proceeds         5       Royatties         6 a Gross rents <ul> <li>(i) Personal</li> <li>(i) Personal</li> <li>(ii) Personal</li> <li>(iii) Personal</li> <li>(iiii) Personal</li> <li>(iiiiiii) Personal</li></ul>		Ŭ					1,003.			1,003.
5       Royatties       (i) Real       (ii) Personal         6 a Gross rents       (ii) Real       (ii) Personal         b Less: rental expenses       (iii) Other         c Rental income or (loss)       (iii) Other         d Net rental income or (loss)       (iii) Other         assets other than inventory       (iii) Other         b Less: cost or other basis       (iii) Other         and sale expenses       (iii) Other         c Gain or (loss)       (iii) Securities         d Net gain or (loss)       (iii) Other         a Gross income from fundraising events (not including \$ or for contributions reported on line 1c). See       (iii) A securities         Part IV, line 18       a         b Less: direct expenses       b         c Net income or (loss) from gaming activities. See       (iii) Personal         a dilowances       a         b Less: cost of goods sold       (iiii) Personal         a dilowances       a         b Less: cost of goods sold       (iii) Personal         c Net income or (loss) from gailes of inventory.       (iiii) Personal         mid allowances       a       (iiii) Personal         a dilowances       a       (iiiii) Personal         b Less: cost of goods sold       (iiiii) Personal		4								
6 a Gross rents       (i) Real       (ii) Personal         b Less; rental income or (loss)		5								
b Less: rental expenses				,						
b Less: rental expenses		6	а	Gross rents						
d Net rental income or (loss)			b							
7 a Gross amount from sales of assets other than inventory       (i) Securities       (ii) Other         b Less: cost or other basis and sales expenses       (iii) Other       (iii) Other         c Gain or (loss)       (iii) Other       (iii) Other         d Net gain or (loss)       (iii) Other       (iii) Other         d Net gain or (loss)       (iii) Other       (iii) Other         d Net gain or (loss)       (iii) Other       (iii) Other         d Net gain or (loss)       (iii) Other       (iii) Other         d Net gain or (loss)       (iii) Other       (iii) Other         d Net gain or (loss)       (iii) Other       (iii) Other         d Net gain or (loss)       (iii) Other       (iii) Other         d Net gain or (loss)       (iii) Other       (iii) Other         e Gross income from fundralsing events (not including \$       (iii) Other       (iii) Other         g Gross income from gaming activities. See Part IV, line 19       (iii) Other       (iii) Other         b Less: direct expenses       (iii) Other       (iii) Other       (iii) Other         g Gross income from gaming activities       (iii) Other       (iii) Other       (iii) Other         b Less: cost of goods sold       (iii) Other       (iii) Other       (iii) Other       (iiii) Other			с	Rental income or (loss)						
assets other than inventory       □ <td< td=""><td></td><td></td><td>d</td><td>Net rental income or (loss)</td><td>.<u></u></td><td> ►</td><td></td><td></td><td></td><td></td></td<>			d	Net rental income or (loss)	. <u></u>	►				
b Less: cost or other basis   and sales expenses   c   Gain or (loss)   d   Net gain or (loss)   d   d   a   gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18   b   b   c   a   gross income from gaming activities. See Part IV, line 19   a   b   c   gross income from gaming activities. See Part IV, line 19   a   b   c   net income or (loss) from gaming activities   a   d <		7	а	Gross amount from sales of	(i) Securities	(ii) Other				
and sales expenses				assets other than inventory						
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8 a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 a       a         b Less: direct expenses b										
including \$of         contributions reported on line 1c). See         Part IV, line 18a         b Less: direct expenses         b Less: cost of goods sold         b Less: cost of goods sold         b Less: cost of goods sold         c Net income or (loss) from sales of inventory         Miscellaneous Revenue         Business Code         11 a FOREIGN EXCHANGE LOSS         900099         -9,569.         -9,569.         -9,569.         -9,569.         -9,569.         -9,569.         -9,569.         -9,569.         -9,569.         -9,569.         -9,569.         -9,569.         -9,569.				•		····· •				
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c Net income or (loss) from fundraising events   9 a Gross income from gaming activities. See Part IV, line 19   b Less: direct expenses   b Less: direct expenses   b Less: direct expenses   c Net income or (loss) from gaming activities   10 a Gross sales of inventory, less returns and allowances   a Less: cost of goods sold   b Less: cost of goods sold   c Net income or (loss) from sales of inventory   Miscellaneous Revenue Business Code   11 a FOREIGN EXCHANGE LOSS   b -9,569.   c -9,569.   d All other revenue   e Total revenue. See instructions.	ven									
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c Net income or (loss) from fundraising events   9 a Gross income from gaming activities. See Part IV, line 19   b Less: direct expenses   b Less: direct expenses   b Less: direct expenses   c Net income or (loss) from gaming activities   10 a Gross sales of inventory, less returns and allowances   a Less: cost of goods sold   b Less: cost of goods sold   c Net income or (loss) from sales of inventory   Miscellaneous Revenue Business Code   11 a FOREIGN EXCHANGE LOSS   b -9,569.   c -9,569.   d All other revenue   e Total revenue. See instructions.	her		<b>h</b>				-			
9 a Gross income from gaming activities. See   Part IV, line 19   b Less: direct expenses   b      c Net income or (loss) from gaming activities   10 a Gross sales of inventory, less returns   and allowances   a b Less: cost of goods sold   c Net income or (loss) from sales of inventory   Miscellaneous Revenue   Business Code   11 a FOREIGN EXCHANGE LOSS   900099   -9,569.   -9,569.   -9,569.   -9,569.   12 Total revenue. See instructions.	đ					L				
Part IV, line 19 a   b Less: direct expenses   c Net income or (loss) from gaming activities   10 a Gross sales of inventory, less returns   and allowances a   and allowances a   b Less: cost of goods sold   c Net income or (loss) from sales of inventory   Miscellaneous Revenue Business Code   11 a FOREIGN EXCHANGE LOSS   b 900099   -9,5699,569.   c -9,569.   d All other revenue   e Total. Add lines 11a-11d   12 Total revenue. See instructions.										
b Less: direct expenses b b b b b b b b b b b b b b b b b b			-							
c Net income or (loss) from gaming activities   10 a Gross sales of inventory, less returns   and allowances a   b Less: cost of goods sold   c Net income or (loss) from sales of inventory   Miscellaneous Revenue Business Code   11 a FOREIGN EXCHANGE LOSS   b 900099   -9,5699,569.   c -9,569.   d All other revenue   e Total revenue. See instructions.   All other revenue. See instructions.			b							
10 a Gross sales of inventory, less returns and allowances   and allowances   b Less: cost of goods sold   c Net income or (loss) from sales of inventory   Miscellaneous Revenue   Business Code   11 a FOREIGN EXCHANGE LOSS   900099   -9,569.   c   d All other revenue   e Total. Add lines 11a-11d   -9,569.   12 Total revenue. See instructions.						►				
and allowances a   b Less: cost of goods sold   c Net income or (loss) from sales of inventory   Miscellaneous Revenue   Business Code   11 a   FOREIGN EXCHANGE LOSS   900099   -9,569.   c   d   All other revenue   e   Total revenue. See instructions.     -9,569.   -9,569.										
b Less: cost of goods soldb c Net income or (loss) from sales of inventory ► Miscellaneous Revenue Business Code 11 a FOREIGN EXCHANGE LOSS 900099 -9,5699,5699,569. b E										
Miscellaneous Revenue       Business Code         11 a       FOREIGN EXCHANGE LOSS       900099       -9,569.       -9,569.         b			b							
11 a       FOREIGN EXCHANGE LOSS       900099       -9,569.       -9,569.         b						►				
b c d All other revenue e Total. Add lines 11a-11d 12 Total revenue. See instructions. → -9,569. ↓ 225,973. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0										
c				FOREIGN EXCHANC	HE LOSS	900099	-9,569.			-9,569.
d All other revenue       -9,569.         e Total. Add lines 11a-11d       ► -9,569.         12 Total revenue. See instructions.       ► 4,225,973.       0.       0.       -8,566.			b							
e Total. Add lines 11a-11d       →       -9,569.         12 Total revenue. See instructions.       →       4,225,973.       0.       0.       -8,566.				<u></u>						
12 Total revenue. See instructions. ► 4,225,973. 0. 08,566.										
			е					0	0	-8 566
	43200			TUTAL LEVENUE. SEE INSTRUCTIONS.		▶	-,445,313.	0.	0.	

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Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Part IX Statement of Functional Expenses

Check if Schedule O contains a response				
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
<ul> <li>Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16</li> </ul>				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	255,057.	6,204.	182,892.	65,961.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	1,480,582.	1,144,809.	101,118.	234,655.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits	388,189.	337,957.	14,383.	35,849.
10 Payroll taxes	143,898.	99,538.	24,127.	20,233.
11 Fees for services (non-employees):				
a Management				
<b>b</b> Legal	24,141.		24,141.	
c Accounting	38,863.		38,863.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25,				
column (A) amount, list line 11g expenses on Sch 0.)	101,395.	72,374.	4,893.	24,128.
12 Advertising and promotion				
13 Office expenses	171,002.	128,688.	24,355.	17,959.
14 Information technology	66,035.	52,100.	4,359.	9,576.
15 Royalties		125 505	25 (20	1 500
16 Occupancy	172,725.	135,585.	35,632.	1,508.
17 Travel	250,038.	171,022.	30,624.	48,392.
<b>18</b> Payments of travel or entertainment expenses				
for any federal, state, or local public officials				
19 Conferences, conventions, and meetings				
20 Interest				
21 Payments to affiliates	103,486.	101,709.	1,777.	
22 Depreciation, depletion, and amortization	105,400.	101,705.	<u> </u>	
<ul> <li>23 Insurance</li> <li>24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)</li> </ul>				
a TRANSPORT AND FREIGHT	306,274.	287,391.	7,195.	11,688.
b HOUSING SUBSIDIES	113,891.	113,891.		
c TRAINING SUPPLIES AND E	92,569.	92,337.		232.
d GENERAL BUSINESS EXPENS	38,176.	17,201.	20,740.	235.
e All other expenses	16,975.	16,975.		
25 Total functional expenses. Add lines 1 through 24e	3,763,296.	2,777,781.	515,099.	470,416.
<b>26 Joint costs.</b> Complete this line only if the organization				
reported in column (B) joint costs from a combined				
educational campaign and fundraising solicitation.				
Check here Figure 1 if following SOP 98-2 (ASC 958-720)				Earm <b>990</b> (2014)

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Pa	ιΛ	Dalance Sheet					
		Check if Schedule O contains a response or not	e to an	y line in this Part X			
					(A)		(B)
					Beginning of year		End of year
	1	Cash - non-interest-bearing			789,413.	1	1,103,457.
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net			833,969.	3	923,865.
	4	Accounts receivable, net			218,935.	4	138,490.
	5	Loans and other receivables from current and for	ormer o	fficers, directors,			
		trustees, key employees, and highest compensation	ated en	nployees. Complete			
		Part II of Schedule L				5	
	6	Loans and other receivables from other disquali	fied pe	rsons (as defined under			
		section 4958(f)(1)), persons described in section	n 4958(	c)(3)(B), and contributing			
		employers and sponsoring organizations of sect	tion 50 <sup>-</sup>	l (c)(9) voluntary			
sts		employees' beneficiary organizations (see instr).				6	
Assets	7	Notes and loans receivable, net				7	
<	8	Inventories for sale or use		8			
	9	Prepaid expenses and deferred charges			17,679.	9	17,762.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D		399,771.			
	b	Less: accumulated depreciation	10b	150,492.	49,292.	10c	249,279.
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line -	I1			12	
	13	Investments - program-related. See Part IV, line	11			13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11	8,594.	15	20,554.		
	16	Total assets. Add lines 1 through 15 (must equ	34)	1,917,882.	16	2,453,407.	
	17	Accounts payable and accrued expenses	103,406.	17	105,120.		
	18	Grants payable		18			
	19	Deferred revenue		19	28,802.		
	20	Tax-exempt bond liabilities		L		20	
	21	Escrow or custodial account liability. Complete	of Schedule D		21		
es	22	Loans and other payables to current and former	officer	s, directors, trustees,			
i <u>R</u>		key employees, highest compensated employee	es, and	disqualified persons.			
Liabilities		Complete Part II of Schedule L		L		22	
-	23	Secured mortgages and notes payable to unrela				23	
	24	Unsecured notes and loans payable to unrelate	d third	parties		24	
	25	Other liabilities (including federal income tax, pa	yables	to related third			
		parties, and other liabilities not included on lines	s <b>1</b> 7-24)	. Complete Part X of	F0 000		45 600
		Schedule D			50,038.	25	45,689.
	26	Total liabilities. Add lines 17 through 25			153,444.	26	179,611.
		Organizations that follow SFAS 117 (ASC 958		k here 🕨 🔽 and			
Ses		complete lines 27 through 29, and lines 33 an					07.062
anc	27	Unrestricted net assets			543,695.	27	87,863.
Bal	28	Temporarily restricted net assets		······ [_	1,220,743.	28	2,185,933.
pu	29			······		29	
Ŀ		Organizations that do not follow SFAS 117 (A	SC 958	3), check here ▶ 🛄			
°.		and complete lines 30 through 34.					
set	30	Capital stock or trust principal, or current funds				30	
As	31	Paid-in or capital surplus, or land, building, or ec				31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated in				32	
~	33	Total net assets or fund balances			1,764,438.	33	2,273,796.
	34	Total liabilities and net assets/fund balances			1,917,882.	34	2,453,407.

Form **990** (2014)

BUILD CHANGE

Form 990 (2014) Part X Balance Sheet

Part XI       Reconciliation of Net Assets         Check if Schedule O contains a response or note to any line in this Part XI       1         1       Total revenue (must equal Part IX, column (A), line 25)       2       3, 763, 296.         2       Total expenses (must equal Part IX, column (A), line 25)       2       3, 763, 296.         3       462, 677.       3       462, 677.         4       Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))       4       1, 764, 438.         5       Net unrealized gains (losses) on investments       6       46, 681.         7       7       8       8       9         9       Other changes in net assets or fund balances (explain in Schedule O)       9       0.         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))       1       2, 273, 796.         Part XII       Financial Statements and Reporting       X       X       Yes No         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other, "explain in Schedule O.         2       Were the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       2a       X         1       Acccounting method used to prepare the Form 99	Form	990 (2014) BUILD CHANGE	35-22	237155	Pa	ge <b>12</b>
1       Total revenue (must equal Part VIII, column (A), line 12)       1       4, 225, 973.         2       Total expenses (must equal Part IX, column (A), line 25)       2       3, 763, 296.         3       462, 677.       4       422, 677.         4       Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))       4       1, 764, 438.         5       Net unrealized gains (losses) on investments       5       6       46, 681.         7       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))       9       0.         10       Net assets or fund balances (explain in Schedule O)       9       0.         10       Net assets or fund balances (explain in Schedule O)       9       0.         10       Net assets or fund balances (explain in Schedule O)       9       0.         10       Net assets or fund balances (explain in Schedule O)       9       0.         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))       1       2, 273, 796.         Part XII       Financial Statements and Reporting       X       X       X         11       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other       I </th <th>Pa</th> <th>rt XI Reconciliation of Net Assets</th> <th></th> <th></th> <th></th> <th></th>	Pa	rt XI Reconciliation of Net Assets				
2       Total expenses (must equal Part IX, column (A), line 25)       2       3, 763, 296.         3       Revenue less expenses. Subtract line 2 from line 1       4 462, 677.         4       Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))       4       1, 764, 438.         5       6       46, 681.       6       46, 681.         7       8       7       8       6       46, 681.         9       Other changes in net assets or fund balances (explain in Schedule O)       9       0.       9         0       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))       10       2, 273, 796.         9       The check if Schedule O contains a response or note to any line in this Part XII       X       X         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other       1         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other       2a       X         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other       2a       X         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other       2a       X		Check if Schedule O contains a response or note to any line in this Part XI				
2       Total expenses (must equal Part IX, column (A), line 25)       2       3, 763, 296.         3       Revenue less expenses. Subtract line 2 from line 1       4 462, 677.         4       Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))       4       1, 764, 438.         5       6       46, 681.       6       46, 681.         7       8       7       8       6       46, 681.         9       Other changes in net assets or fund balances (explain in Schedule O)       9       0.       9         0       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))       10       2, 273, 796.         9       The check if Schedule O contains a response or note to any line in this Part XII       X       X         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other       1         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other       2a       X         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other       2a       X         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other       2a       X						
3       Revenue less expenses. Subtract line 2 from line 1       3       462,677.         4       Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))       4       1,764,438.         5       Net unrealized gains (losses) on investments       6       462,681.         6       Donated services and use of facilities       7         8       Prior period adjustments       8         9       Other changes in net assets or fund balances (explain in Schedule O)       9       0.         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))       10       2,273,796.         Part XII       Financial Statements and Reporting         Check if Schedule O contains a response or note to any line in this Part XII       X         1       Accounting method used to prepare the Form 990:       Cash       X       Accrual       Other         If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis.       Consolidated basis.       Donsolidated and separate basis.         b       Were the organization changed its tatements audited by an independent accountant?       Zb       X	1		1	4,22	5,9	73.
4       Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))       4       1,764,438.         5       Net unrealized gains (losses) on investments       5         6       Donated services and use of facilities       6       46,681.         7       8         8       Prior period adjustments       8         9       Other changes in net assets or fund balances (explain in Schedule O)       9       0.         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))       10       2,273,796.         Part XII         Financial Statements and Reporting         Check if Schedule O contains a response or note to any line in this Part XII         X         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other         If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X	2	Total expenses (must equal Part IX, column (A), line 25)	2			
5       Net unrealized gains (losses) on investments       5         6       Donated services and use of facilities       6         7       8         9       Other changes in net assets or fund balances (explain in Schedule O)       9         9       Other changes in net assets or fund balances (explain in Schedule O)       9         0       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))       10       2, 273, 796.         Part XII       Financial Statements and Reporting       X       X         Check if Schedule O contains a response or note to any line in this Part XII       X       X         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       2a       X       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X       2b       X       2b       X	3	Revenue less expenses. Subtract line 2 from line 1	3			
6       Donated services and use of facilities       6       46,681.         7       7       8         9       Other changes in net assets or fund balances (explain in Schedule O)       9       0.         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))       10       2,273,796.         Part XII       Financial Statements and Reporting       X       X       X         Check if Schedule 0 contains a response or note to any line in this Part XII       X       X         1       Accounting method used to prepare the Form 990:       Cash       X       Accrual       Other         If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule 0.       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated b	4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,764	1,4	38.
7       Investment expenses       7         8       Prior period adjustments       9         9       Other changes in net assets or fund balances (explain in Schedule O)       9       0.         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))       10       2, 273, 796.         Part XII       Financial Statements and Reporting       X       X         Check if Schedule O contains a response or note to any line in this Part XII       X       X         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other         If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis       Both consolidated and separat	5	Net unrealized gains (losses) on investments	5			
8       Prior period adjustments       8         9       Other changes in net assets or fund balances (explain in Schedule O)       9       0.         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))       10       2,273,796.         Part XII       Financial Statements and Reporting       X       X       Yes         Check if Schedule O contains a response or note to any line in this Part XII       X       Yes       No         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other       Za       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       Separate basis       Consolidated basis       Both consolidated and separate basis       Zb       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       Zb       X       Zb       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       Zb       X       Zb       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       Zb       X       <	6	Donated services and use of facilities	6	4	5,6	81.
9 Other changes in net assets or fund balances (explain in Schedule O)   10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))   10 2,273,796.   Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII T Accounting method used to prepare the Form 990: Cash X Accrual Other - If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis Consolidated basis Both consolidated and separate basis Consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis Consolidated basis Both consolidated and separate basis Consolidated basis Both consolidated and separat	7	Investment expenses	7			
10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))       10       2,273,796.         Part XII       Financial Statements and Reporting       X       X       X         Check if Schedule O contains a response or note to any line in this Part XII       X       X         1       Accounting method used to prepare the Form 990:       Cash       X       Accrual       Other         If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis.       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," to line 2a or 2b, does the organization have a committee that assumes re	8	Prior period adjustments	8			
column (B))       10       2,273,796.         Part XII       Financial Statements and Reporting       X         Check if Schedule O contains a response or note to any line in this Part XII       X         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other         If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c       X         If the or	9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.
Part XII       Financial Statements and Reporting       X         Check if Schedule O contains a response or note to any line in this Part XII       X         1       Accounting method used to prepare the Form 990:       Cash       X       Accrual       Other         If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       2a       X         Separate basis       Consolidated basis       Both consolidated and separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis       2b       X         b       Were the organization's financial statements audited by an independent accountant?       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," check a box below to indicate basis       Both consolidated and separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes" to line 2a or 2b, does the organization have	10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
Check if Schedule O contains a response or note to any line in this Part XII       X         1       Accounting method used to prepare the Form 990:       Cash       X       Accrual       Other       Ves       No         1       Accounting method used to prepare the Form 990:       Cash       X       Accrual       Other       Image: Construct on the construction of the const			10	2,27	3,7	96.
Indext of consistence of outputs of the organization of accounting from a prior year or checked "Other," explain in Schedule O.       Yes       No         If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis.       Both consolidated and separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis       Consolidated basis, or both:       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis       b       Vere the organization's financial statements audited by an independent accountant?       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       X       I       I         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       Z       X       I         If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c       X         If the organization changed either its oversight process or selection proces	Pa	rt XII Financial Statements and Reporting				
1       Accounting method used to prepare the Form 990:       Cash       X       Accrual       Other         If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," the check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c       X         If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.       1       1		Check if Schedule O contains a response or note to any line in this Part XII				
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       2a       X         Separate basis       Consolidated basis       Both consolidated and separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c       X         If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.       2c       X					Yes	No
2a       Were the organization's financial statements compiled or reviewed by an independent accountant?       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       2b       X         Separate basis       Consolidated basis       Both consolidated and separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements audited by an independent accountant?       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c       X         If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.       Image: Constant of the selection of the tax year, explain in Schedule O.       X	1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       Image: Consolidated basis						
separate basis, consolidated basis, or both:   Separate basis   Consolidated basis   Both consolidated and separate basis     b   Were the organization's financial statements audited by an independent accountant?   If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:   X   Separate basis   Consolidated basis   Both consolidated and separate basis, consolidated basis, or both:   X   Separate basis   Consolidated basis   Both consolidated and separate basis   c   If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?   If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	2a			<b>2</b> a		X
<ul> <li>Separate basis</li> <li>Consolidated basis</li> <li>Both consolidated and separate basis</li> <li>Were the organization's financial statements audited by an independent accountant?</li> <li>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:</li> <li>X Separate basis</li> <li>Consolidated basis</li> <li>Both consolidated and separate basis</li> <li>Consolidated basis</li> <li>Both consolidated and separate basis</li> <li>If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?</li> <li>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.</li> </ul>		If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a			
b       Were the organization's financial statements audited by an independent accountant?       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         X       Separate basis       Consolidated basis       Both consolidated and separate basis       If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c       X         If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.       Image: Construction of the construction of the construction of the tax year, explain in Schedule O.       X						
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:         Image: Im						
consolidated basis, or both:       X         X       Separate basis       Consolidated basis         Both consolidated and separate basis       If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c       X         If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.       Image: Construction of the construction	b	Were the organization's financial statements audited by an independent accountant?		<b>2</b> b	Х	
X       Separate basis       Consolidated basis       Both consolidated and separate basis       Image: Consolidated basis		If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	te basis,			
cIf "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?2cXIf the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.						
review, or compilation of its financial statements and selection of an independent accountant?		X Separate basis Consolidated basis Both consolidated and separate basis				
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	С					
		review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit			
Act and OMB Circular A-133? 3a X		Act and OMB Circular A-133?		3a	Х	L
<b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit	b					1
or audits, explain why in Schedule O and describe any steps taken to undergo such audits		or audits, explain why in Schedule O and describe any steps taken to undergo such audits				Ĺ

Form **990** (2014)

SCHEDULE A	
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(Form	990	or	990-	ΕZ
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# Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

2014
Open to Public Inspection

Department of the Treasury Internal Revenue Service

Intern	al Reve	nue Service	Informati	on about Schedule A	(Form 990 or 990-EZ) and	its instruct	ions is at <sub>W</sub>	ww.irs.gov/fe	orm990.	Inspection
Nan	ne of	the organizati								identification number
Da	rt I	Reason		D CHANGE	All organizations must co	omplata th	ic part ) S	o instruction		5-2237155
					For lines 1 through 11, of				15.	
11e	Grgan		•		on of churches describe	,	,	IVAVi)		
2	F			ion 170(b)(1)(A)(ii).		a in sectio		·//~/\'/·		
3					anization described in <b>s</b>	ection 170	)(b)(1)(A)(i	ii).		
4		•	•		njunction with a hospita			•	(iiii). Enter	the hospital's name.
		city, and stat		·						. ,
5				or the benefit of a co	llege or university owne	d or opera	ted by a g	overnmental	unit describ	bed in
		section 170	<b>(b)(1)(A)(iv).</b> (C	Complete Part II.)						
6		A federal, sta	ate, or local go	vernment or governr	nental unit described in	section 17	70(b)(1)(A)	(v).		
7	Χ	An organizat	ion that norma	Ily receives a substa	ntial part of its support	from a gov	rernmental	unit or from	the general	public described in
				omplete Part II.)						
8	H				(1)(A)(vi). (Complete Par					
9					than 33 1/3% of its sup					
					ct to certain exceptions					
				mplete Part III.)	(less section 511 tax) fr		esses acqu	lired by the d	rganization	alter Julie 30, 1975.
10				• •	ively to test for public sa	afety. See	section 50	)9(a)(4).		
11		-	•	-	ively for the benefit of, t	-			arry out the	e purposes of one or
		-	-	-	ed in section 509(a)(1) o				-	
		lines 11a thro	ough 11d that	describes the type of	of supporting organization	n and con	nplete lines	s 11e, 11f, ar	nd 11g.	
а		<b>Type I.</b> A s	supporting orga	anization operated, s	upervised, or controlled	by its sup	ported org	ganization(s),	typically by	' giving
		the suppor	rted organizatio	on(s) the power to re	gularly appoint or elect	a majority	of the dire	ctors or trust	ees of the s	supporting
	_	¬ ~		complete Part IV, Se						
b				-	l or controlled in connec			-		-
			-		anization vested in the s	ame perso	ons that co	ontrol or man	age the sup	ported
				t complete Part IV,		in connoc	tion with	and function	ally intograt	ad with
с	L		-		g organization operated s). <b>You must complete</b>				any integrate	ea with,
d					porting organization oper				orted organi	zation(s)
			-		zation generally must sa				-	
			-		nplete Part IV, Section	•		-		
е					written determination fro				e II, Type III	
		functionally	y integrated, o	r Type III non-functio	nally integrated support	ing organi	zation.			
f	Ente	er the number	of supported of	organizations						
g			<u> </u>	about the supporte			vecenization	())		
	(	<ul> <li>(i) Name of supp organizatior</li> </ul>		(ii) EIN	(iii) Type of organization (described on lines 1-9	listed	rganization in your	(v) Amount o suppor	-	(vi) Amount of other support (see
					above or IRC section	governing ( Yes	document?	Instruc		Instructions)
					(see instructions))	163				
Tota	.I									
		Paperwork Re	eduction Act N	l lotice, see the Instr	ructions for			Sche	dule A (For	l m 990 or 990-EZ) 2014
		or 990-EZ.						20.10		

### Schedule A (Form 990 or 990 EZ) 2014 BUILD CHANGE

35-2237155 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Calendar year (or fiscal year beginning in) ►       (a) 2010       (b) 2011       (c) 2012       (d) 2013       (e) 2014       (f) Total         1       Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")       2, 382, 501.       3, 588, 397.       3, 200, 498.       2, 703, 398.       4, 247, 104.       16, 121, 8         2       Tax revenues levied for the organization's benefit and either paid to or expended on its behaf       2, 382, 501.       3, 588, 397.       3, 200, 498.       2, 703, 398.       4, 247, 104.       16, 121, 8         3       The value of services or facilities furmished by a governmental unit to the organization without charge       2, 382, 501.       3, 588, 397.       3, 200, 498.       2, 703, 398.       4, 247, 104.       16, 121, 8         5       The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 1hat exceeds 2% of the amount shown on line 11, column (f)       2, 382, 501.       3, 588, 397.       3, 200, 498.       2, 703, 398.       4, 247, 104.       16, 121, 8         Calendar year (or fiscal year beginning in) ►         7       Amounts from line 4       2, 382, 501.       3, 588, 397.       3, 200, 498.       2, 703, 398.       4, 247, 104.       16, 121, 8         Section B. Total Support         Calendar year (	
membership fees received. (Do not include any "unusual grants.")       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         2       Tax revenues levied for the organization's benefit and either paid to or expended on its behalf       2       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         3       The value of services or facilities furnished by a governmental unit to the organization without charge       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         5       The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         Section B. Total Support       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         7       Amounts from line 4       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         8       Gross income from interest, dividends, payments received on securities loans, rents, royatties       44.5       600.1       600.2       1,000.2       2,000.2       1,000.2       0,000.2       0,000.2 <td></td>	
include any "unusual grants.")       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	
2       Tax revenues levied for the organization's benefit and either paid to or expended on its behalf       Image: Construct on the organization without charge         3       The value of services or facilities furnished by a governmental unit to the organization without charge       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         5       The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)       Image: Column terms of the state time 5 from line 4.       Image: Column terms of the state time 5 from line 4.         Section B. Total Support       Calendar year (or fiscal year beginning in)        (a) 2010       (b) 2011       (c) 2012       (d) 2013       (e) 2014       (f) Total         8       Gross income from line 4       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         8       Gross income from line 4       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         8       Gross income from line 4.       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         8       Gross income from line 4.       2,382,501.       3,588,397.       3,200,498.       2,703,398.	
2       Tax revenues levied for the organization's benefit and either paid to or expended on its behalf       Image: Construction of the organization without charge         3       The value of services or facilities furnished by a governmental unit to the organization without charge       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         5       The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)       Image: Column 1, 227,0       Image: Column 2, 2,382,501.       1,227,0         6       Public support. Subtract line 5 from line 4.       Image: Column 2,358,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         Section B. Total Support       Image: Column 2,358,397.       3,200,498.       Image: Column 2,358.       I	98.
or expended on its behalf	
3 The value of services or facilities furnished by a governmental unit to the organization without charge       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         4 Total. Add lines 1 through 3       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)       1,227,0       1,227,0         6 Public support. Subtract line 5 from line 4.       14,894,8         Section B. Total Support       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         7 Amounts from line 4       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         8 Gross income from interest, dividends, payments received on securities loans, rents, royalties       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8	
3 The value of services or facilities furnished by a governmental unit to the organization without charge       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         4 Total. Add lines 1 through 3       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)       1,227,0       1,227,0         6 Public support. Subtract line 5 from line 4.       14,894,8         Section B. Total Support       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         7 Amounts from line 4       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         8 Gross income from interest, dividends, payments received on securities loans, rents, royalties       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8	
furnished by a governmental unit to the organization without charge       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         5       The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)       1       1       1,227,0         6       Public support. Subtract line 5 from line 4.       14,894,8       144,894,8         Section B. Total Support       (a) 2010       (b) 2011       (c) 2012       (d) 2013       (e) 2014       (f) Total         7       Amounts from line 4       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         8       Gross income from interest, dividends, payments received on securities loans, rents, royalties       14,000.       0.00.       0.00.       0.01.       0.00.	
the organization without charge	
4 Total. Add lines 1 through 3       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)       1       1       1       1,227,0         6 Public support. Subtract line 5 from line 4.       1       14,894,8       14,894,8       14,894,8         Section B. Total Support       (a) 2010       (b) 2011       (c) 2012       (d) 2013       (e) 2014       (f) Total         7 Amounts from line 4       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         8 Gross income from interest, dividends, payments received on securities loans, rents, royalties       14,582       14,512       16,121,8	
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)       1,227,0         6 Public support. Subtract line 5 from line 4.       14,894,8         Section B. Total Support       1,221,0         Calendar year (or fiscal year beginning in)       (a) 2010       (b) 2011       (c) 2012       (d) 2013       (e) 2014       (f) Total         7 Amounts from line 4       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         8 Gross income from interest, dividends, payments received on securities loans, rents, royalties       115       600       1,015       0,020       1,002       0,020       1,002       0,020	98.
by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)	
governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)       1,227,0         6 Public support. Subtract line 5 from line 4.       14,894,8         Section B. Total Support       14,894,8         Calendar year (or fiscal year beginning in) ▶       (a) 2010       (b) 2011       (c) 2012       (d) 2013       (e) 2014       (f) Total         7 Amounts from line 4       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         8 Gross income from interest, dividends, payments received on securities loans, rents, royalties       14.5       COO       1.045       0.022       1.002       0.022       0	
supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)       1,227,0         6 Public support. Subtract line 5 from line 4.       14,894,8         Section B. Total Support       14,894,8         Section B. Total Support       2,382,501.         7 Amounts from line 4       2,382,501.         8 Gross income from interest, dividends, payments received on securities loans, rents, royalties       14,27,0	
on line 1 that exceeds 2% of the amount shown on line 11, column (f)       1,227,0         6 Public support. Subtract line 5 from line 4.       14,894,8         Section B. Total Support       14,894,8         Calendar year (or fiscal year beginning in) ▶       (a) 2010       (b) 2011       (c) 2012       (d) 2013       (e) 2014       (f) Total         7 Amounts from line 4       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         8 Gross income from interest, dividends, payments received on securities loans, rents, royalties       415.       C000       1,015.       022.       1,002.       0.002.       0.005.	
amount shown on line 11, column (f)       1,227,0         6       Public support. Subtract line 5 from line 4.       14,894,8         Section B. Total Support       14,894,8         Calendar year (or fiscal year beginning in) ▶       (a) 2010       (b) 2011       (c) 2012       (d) 2013       (e) 2014       (f) Total         7       Amounts from line 4       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         8       Gross income from interest, dividends, payments received on securities loans, rents, royalties       415.       C000       1,015.       022.       1,002.       0.0	
column (f)       1,227,0         6 Public support. Subtract line 5 from line 4.       14,894,8         Section B. Total Support       14,894,8         Calendar year (or fiscal year beginning in) ▶       (a) 2010       (b) 2011       (c) 2012       (d) 2013       (e) 2014       (f) Total         7 Amounts from line 4       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         8 Gross income from interest, dividends, payments received on securities loans, rents, royalties       415.       C00.       1.015.       0.22.       1.002.       0.20.05.	
6       Public support. Subtract line 5 from line 4.       14,894,8         Section B. Total Support         Calendar year (or fiscal year beginning in) ►       (a) 2010       (b) 2011       (c) 2012       (d) 2013       (e) 2014       (f) Total         7       Amounts from line 4       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         8       Gross income from interest, dividends, payments received on securities loans, rents, royalties       415.       COO       1.015.       0.22.       1.002.       0.20.       0.002. <td></td>	
Section B. Total Support         Calendar year (or fiscal year beginning in) ▶       (a) 2010       (b) 2011       (c) 2012       (d) 2013       (e) 2014       (f) Total         7       Amounts from line 4       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         8       Gross income from interest, dividends, payments received on securities loans, rents, royalties       41.5       COO       1.01.5       0.22       1.00.2       0.02	
Calendar year (or fiscal year beginning in) ►       (a) 2010       (b) 2011       (c) 2012       (d) 2013       (e) 2014       (f) Total         7       Amounts from line 4       2,382,501.       3,588,397.       3,200,498.       2,703,398.       4,247,104.       16,121,8         8       Gross income from interest, dividends, payments received on securities loans, rents, royalties       41.5       60.0       1.01.5       0.02.2       1.00.0       0.02.2       0.00.0	76.
7 Amounts from line 4       2,382,501. 3,588,397. 3,200,498. 2,703,398. 4,247,104. 16,121,8         8 Gross income from interest, dividends, payments received on securities loans, rents, royalties       11,015	
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties	
dividends, payments received on securities loans, rents, royalties	98.
securities loans, rents, royalties	
	5.
9 Net income from unrelated business	
activities, whether or not the	
business is regularly carried on	
10 Other income. Do not include gain	
or loss from the sale of capital	
assets (Explain in Part VI.) 1,7699,5697,80	0.
11 Total support. Add lines 7 through 10         16,118,0	
10 Crease respirate from related activities at (assignment relations)	<u> </u>
<ul> <li>13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3)</li> </ul>	
organization, check this box and stop here <b>Section C. Computation of Public Support Percentage</b>	
	%
	%
16a 33 1/3% support test - 2014. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and	v
stop here. The organization qualifies as a publicly supported organization	Δ
b 33 1/3% support test - 2013. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box	_
and <b>stop here.</b> The organization qualifies as a publicly supported organization	
17a 10% -facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more,	
and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization	
meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	
b 10% -facts-and-circumstances test - 2013. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or	
more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the	
organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions 🕨	

Schedule A (Form 990 or 990-EZ) 2014

#### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the						
organization's tax-exempt purpose						
<b>3</b> Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513					-	
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5					-	
<b>7a</b> Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
<b>c</b> Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						
Section B. Total Support						
Calendar year (or fiscal year beginning in) 🕨 🔤	<b>(a)</b> 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
9 Amounts from line 6						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
<b>c</b> Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
<b>13</b> Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for t	he organization	's first, second, thi	rd, fourth, or fifth	tax year as a secti	on 501(c)(3) organi	zation,
Section C. Computation of Public	Support Pe	ercentage				
15 Public support percentage for 2014 (lin	e 8, column (f) c	divided by line 13,	column (f))		15	(
16 Public support percentage from 2013 S					16	(
Section D. Computation of Invest	ment Incom	ne Percentage				
17 Investment income percentage for 201	<b>4</b> (line 10c, colu	mn (f) divided by li	ine 13, column (f))		17	
18 Investment income percentage from 20					18	
19a 33 1/3% support tests - 2014. If the o	rganization did	not check the box	on line 14, and lin	e 15 is more than	33 1/3%, and line	17 is not
more than 33 1/3%, check this box and	d <b>stop here.</b> The	e organization qua	lifies as a publicly	supported organiz	zation	▶∟
b 33 1/3% support tests - 2013. If the o						
line 18 is not more than 33 1/3%, chec	k this box and <b>s</b>	<b>stop here.</b> The org	anization qualifies	as a publicly supp	ported organization	∙►
20 Private foundation. If the organization	did not check a	box on line 14, 19	9a, or 19b, check t	his box and see in	structions	
			, ,		hedule A (Form 99	

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1

2

3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

Yes

No

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in *Part VI* how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in *Part VI* how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If* "Yes," *answer* (*b*) *and* (*c*) *below.*
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in *Part VI* when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)
   (B) purposes? If "Yes," explain in *Part VI* what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes" *and if you checked 11a or 11b in Part I, answer (b) and (c) below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in *Part VI*, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If* "Yes," *provide detail in Part VI.*
- 7 Did the organization provide a grant, Ioan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in Part VI.*
- **b** Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **c** Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in* **Part VI**.
- **10a** Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer (b) below.* 
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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Schedule A (Form 990 or 990-EZ) 2014

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
с	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in part VI.	11c		
	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. Type III Supporting Organizations			
		<b></b>	Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax			
	year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the			
•	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how	•		
~	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's			
		3		
Sec	supported organizations played in this regard. tion E. Type III Functionally-Integrated Supporting Organizations	3		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year(see instructions):			
'a	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
c	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see insi	tructions	)	
2	Activities Test. Answer (a) and (b) below.		Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
-	the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in <b>Part VI.</b>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in <i>Part VI</i> the role played by the organization in this regard.	3b		
43202	5 09-17-14 Schedule A (Form 9	90 or 99	0-EZ)	2014
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#### Schedule A (Form 990 or 990-EZ) 2014 BUILD CHANGE

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Part V | Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations ot Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount	•	(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in <b>Part VI</b> ):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functional	vintegrate	d Type III supporting or	anization (see

Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see 7 instructions).

Schedule A (Form 990 or 990-EZ) 2014

432026 09-17-14

Pa	t V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations (continued)	¥
Sect	ion D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exe			
2	Amounts paid to perform activity that directly furthers exemption	ot purposes of supported		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organization	IS	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which the	he organization is responsive	e	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2014 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
		(i)	(ii)	(iii)
Soct	ion E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions	Distributable
5000			Pre-2014	Amount for 2014
1	Distributable amount for 2014 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2014			
	(reasonable cause required-see instructions)			
3	Excess distributions carryover, if any, to 2014:			
a				
b				
C				
d				
e	From 2013			
f	Total of lines 3a through e			
	Applied to underdistributions of prior years			
h	Applied to 2014 distributable amount			
<u>i</u>	Carryover from 2009 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2014 from Section D,			
	line 7: \$			
	Applied to underdistributions of prior years			
-	Applied to 2014 distributable amount			
-	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2014, if			
	any. Subtract lines 3g and 4a from line 2 (if amount			
	greater than zero, see instructions).			
6	Remaining underdistributions for 2014. Subtract lines 3h			
	and 4b from line 1 (if amount greater than zero, see			
	instructions).			
7	Excess distributions carryover to 2015. Add lines 3j and 4c.			
8	Breakdown of line 7:			
 a				
a				
C				
-	Excess from 2013			
	Excess from 2014			
e				

Schedule A (Form 990 or 990-EZ) 2014

Schedule A (Form 990 or 990-EZ) 2014 $ { m BUII}$
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Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

### SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:

#### FOREIGN EXCHANGE LOSS

432028	09-17-14
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Schedule B (Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

Name of the organization

Organization type (check one)

F

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# Schedule of Contributors

 Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990 . OMB No. 1545-0047

# 2014

Employer identification number

35-2237155

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Filers of:	Section:			
Form 990 or 990-EZ	X 501(c)( 3) (enter number) organization			
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation			
	527 political organization			
Form 990-PF	501(c)(3) exempt private foundation			
	4947(a)(1) nonexempt charitable trust treated as a private foundation			
	501(c)(3) taxable private foundation			

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note**. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

#### **General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

#### Special Rules

X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

**Caution.** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2014)

Name of organization			Employer identification number		
BUILD	CHANGE		35-2237155		
Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ons Type of contribution		
1		\$1,543,0	619.       Person       X         Payroll       Image: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ons Type of contribution		
2		\$250,0	000. (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ons Type of contribution		
3		\$250,0	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ons Type of contribution		
4		\$118,:	192.       Person       X         Noncash       Image: Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ons Type of contribution		
5		\$138,!	507. (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ons Type of contribution		
6		\$\$	(Complete Part II for noncash contributions.)		
423452 11-05		Schedule 2	e B (Form 990, 990-EZ, or 990-PF) (2014		

Page 2

13470729 099347 011-04416900 2014.04010 BUILD CHANGE

Schedule B (Form 990, 990-EZ, or 990-PF) (2014)

Schedule E	B (Form 990, 990-EZ, or 990-PF) (2014)		Page 2 Employer identification number
	-		
BUILD			35-2237155
Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
7		\$111,7	Person       X         Payroll       Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
8		\$111,1	19.       Person       X         Payroll       Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
9		\$293,4	75.       Person         75.       Noncash         X         (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
10		\$100,0	00. (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
		\$100,0	00. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contribution	(d) ns Type of contribution
12		\$90,0	(Complete Part II for noncash contributions.)
423452 11-05	22		B (Form 990, 990-EZ, or 990-PF) (2014)

יי דדדב	CHANGE		35-2237155
Part II	<b>Noncash Property</b> (see instructions). Use duplicate copies of Pa		
	Noncash Property (see instructions). Use duplicate copies of Pa		·.
(a) No.	(b)	(c)	, (d)
from	Description of noncash property given	FMV (or estimate	) Dete received
Part I		(see instructions)	1
	SOFTWARE		
9	-		
			75. 03/31/14
(a) No	(1-)	(c)	(-1)
No. from	(b) Description of noncash property given	FMV (or estimate	Listo rocolvod
Part I	Description of noncash property given	(see instructions)	
		—	
		\$	
(a)		(c)	
No. from	(b) Description of noncash property given	FMV (or estimate	) (d) Date received
Part I	Description of noncash property given	(see instructions	
	-	\$	
(a)			
No.	(b)	(c) FMV (or estimate	) (d)
from Part I	Description of noncash property given	(see instructions)	
Faili			
		\$	
(a)		1-1	
No.	(b)	(c) FMV (or estimate	) (d)
from Part I	Description of noncash property given	(see instructions)	
7 UT T			
		\$	<u> </u>
(a)		1-1	
No.	(b)	(c) FMV (or estimate	) (d)
from Part I	Description of noncash property given	(see instructions)	
raili			
	5-14	\$	 8 (Form 990, 990-EZ, or 990-PF)

Page 3

ame of orga	inization		Employer identification number
UILD Part III	CHANGE Exclusively religious, charitable, etc., con	tributions to organizations described in	35-2237155 section 501(c)(7), (8), or (10) that total more than \$1,000 for ng line entry. For organizations
	completing Part III, enter the total of exclusively religion Use duplicate copies of Part III if addition	us, charitable, etc., contributions of \$1,000 or le	ng IINE ENTRY. For organizations ss for the year. (Enter this info. once.)
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, a	(e) Transfer of gift nd ZIP + 4	Relationship of transferor to transferee
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, a	(e) Transfer of gift nd ZIP + 4	Relationship of transferor to transferee
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-		(e) Transfer of gift	
	Transferee's name, address, a		Relationship of transferor to transferee
3454 11-05- <sup>-</sup>	14		Schedule B (Form 990, 990-EZ, or 990-PF) (20

13470729 099347 011-04416900 2014.04010 BUILD CHANGE

SCHEDULE D	
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(Form 990)

432051 10-01-14

Supplemental Financial Statements ► Complete if the organization answered "Yes" to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

OMB No. 1545-0047 Δ **Open to Public** Inspection

Attach to Form 550.		
Information about Schedule D (Form 990) and its instructions is at www.irs.o	ov/fo	orm990.

Name of the organizati	on
Internal Revenue Service	
Department of the Treasury	

Nam	e of the organization BUILD CHANGE			Employer identification number 35-2237155
Pa		d Funds or Other	Similar Funds or A	
I U	organization answered "Yes" to Form 990, Part IV, line			
		(a) Donor advis	sed funds	(b) Funds and other accounts
4	Total number at and of year			
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year	witing that the accete	hald in denor advised for	ada
5	Did the organization inform all donors and donor advisors in w	-		
6	are the organization's property, subject to the organization's			
6	Did the organization inform all grantees, donors, and donor as			
	for charitable purposes and not for the benefit of the donor o			
Pa	t II Conservation Easements. Complete if the org			
				, 11167.
1	Purpose(s) of conservation easements held by the organization	···		, increased and an a
	Preservation of land for public use (e.g., recreation or e		eservation of a historically eservation of a certified h	
	Protection of natural habitat		eservation of a certilied n	Istoric structure
•	Preservation of open space		ile, die e is des ferme of e e	
2	Complete lines 2a through 2d if the organization held a qualif	led conservation conti	ibution in the form of a co	onservation easement on the last
	day of the tax year.			Held at the End of the Tax Year
_				
	Total number of conservation easements			2a
	Total acreage restricted by conservation easements			2b
	Number of conservation easements on a certified historic structure of conservation easements included in (a) accurately a service of the serv			2c
a	Number of conservation easements included in (c) acquired a			
•	listed in the National Register			2d
3	Number of conservation easements modified, transferred, rel	eased, extinguished, d	or terminated by the organ	nization during the tax
	year			
4	Number of states where property subject to conservation eas	-	ation bondling of	
5	Does the organization have a written policy regarding the per			Yes No
~	violations, and enforcement of the conservation easements it			
6	Staff and volunteer hours devoted to monitoring, inspecting,			•
7	Amount of expenses incurred in monitoring, inspecting, and e	-		
8	Does each conservation easement reported on line 2(d) abov	•		
0	and section 170(h)(4)(B)(ii)?			
9	In Part XIII, describe how the organization reports conservation include, if applicable, the text of the footnote to the organization of the footnote to the organization of the text of the footnote to the organization of the text of the footnote to the organization of the text of the footnote to the organization of the text of the footnote to the organization of the text of the footnote to the organization of the text of the text of the footnote to the organization of the text of text		•	
			ints that describes the or	ganization's accounting for
Pa	t III Organizations Maintaining Collections of	f Art Historical T	reasures or Other	Similar Assets
	Complete if the organization answered "Yes" to Form	-		
12	If the organization elected, as permitted under SFAS 116 (AS		n its revenue statement a	nd balance sheet works of art
Ia	historical treasures, or other similar assets held for public exh			
	the text of the footnote to its financial statements that descri			public service, provide, in r art All,
h	If the organization elected, as permitted under SFAS 116 (AS		revenue statement and k	palance sheet works of art historical
D	treasures, or other similar assets held for public exhibition, ec			
		deation, or research in	r lui inerance or public se	a vice, provide the following amounts
	relating to these items: (i) Revenue included in Form 990, Part VIII, line 1			▶ \$
2	If the organization received or held works of art, historical trea		assets for financial gain	
2	-		- · ·	provide
~	the following amounts required to be reported under SFAS 1 <sup>-</sup>			► ¢
a b	Revenue included in Form 990, Part VIII, line 1			
u	Assets included in Form 990, Part X			🕨 🖗
ΙНΔ	For Paperwork Reduction Act Notice, see the Instructions	s for Form 990		Schedule D (Form 990) 2014
	i or i aper work requestor Activolice, see the instituctions			Jonedale D (1 0111 330/ 2014

-	dule D (Form 990) 2014 BUILD C	HANGE						35-22	3715	5 Pa	age <b>2</b>
Par	rt III Organizations Maintaining C	Collections of A	rt, Histo	orical Tr	easures, o	or Othe	er Simila	ar Asse	<b>ts</b> (contir	nued)	
3	Using the organization's acquisition, accessi	on, and other record	ds, check	any of the	following tha	t are a s	ignificant	use of its	collectio	n item	iS
	(check all that apply):										
а	Public exhibition	d	1 <u>   </u>		hange progra						
b	Scholarly research	e	e L C	Other							
с	Preservation for future generations										
4	Provide a description of the organization's co	ollections and explai	n how the	ey further t	he organizati	on's exe	mpt purpo	ose in Par	t XIII.		
5	During the year, did the organization solicit of								-		-
Des	to be sold to raise funds rather than to be ma								Yes		No
Par	<b>t IV</b> Escrow and Custodial Arran		ete if the o	organizatio	n answered '	'Yes" to	Form 990	, Part IV, I	ine 9, or		
	reported an amount on Form 990, Pa										
<b>1</b> a	Is the organization an agent, trustee, custod								٦.,		٦
	on Form 990, Part X?							∟	Yes		<b>No</b> ∣
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	blowing ta	able:					•		
									Amoun	t	
	Beginning balance										
	Additions during the year										
	Distributions during the year										
	Ending balance Did the organization include an amount on F								Yes		No
	If "Yes," explain the arrangement in Part XIII.							······ ·			]
Par											
		(a) Current year		ior year	(c) Two year			ears back	(e) Fou	vears	back
1a	Beginning of year balance	(u) ourroint your	(2)11	ior your	(0)	o suon	(4) 11100 )	ouro suom	(0) ! 0	jouro	Buon
	Contributions										
	Net investment earnings, gains, and losses										
	Grants or scholarships										
	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
	End of year balance										
2	Provide the estimated percentage of the cur		ce (line 1g	j, column (a	a)) held as:						
а	Board designated or quasi-endowment		%								
	Permanent endowment	%									
с	Temporarily restricted endowment	%									
	The percentages in lines 2a, 2b, and 2c should be a should be should be a should be a should be a should be should be a should	uld equal 100%.									
3a	Are there endowment funds not in the posse	ession of the organiz	ation that	t are held a	nd administe	red for t	he organiz	zation			
	by:									Yes	No
	(i) unrelated organizations								3a(i)		
	(ii) related organizations										
b	If "Yes" to 3a(ii), are the related organization								3b		L
4	Describe in Part XIII the intended uses of the		owment fu	unds.							
Par	t VI Land, Buildings, and Equipm										
	Complete if the organization answere				1						
	Description of property	(a) Cost or o basis (investr		. ,	or other (other)	• •	ccumulate preciation	d	(d) Boo	k value	ə
	Land										
	Buildings										
	Leasehold improvements				<u> </u>				~ ~ ~	<u> </u>	<del></del>
	Equipment			39	9,771.	-	150,4	92.	24	9,2	19.
	Other							_		0 0	70
Tota	I. Add lines 1a through 1e. (Column (d) must e	equal Form 990, Part	X, colum	n (B), line 1	0c.)				24	9,2	19.

Schedule D (Form 990) 2014

Complete if the organization answered "Yes" to (a) Description of security or category (including name of security)	(b) Book value		ost or end-of-year market valu
) Financial derivatives			
) Closely-held equity interests			
) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
otal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" to	Form 990, Part IV, lin	e 11c. See Form 990. Part X. line	13.
(a) Description of investment	(b) Book value		ost or end-of-year market valu
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
otal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes" to	Form 990, Part IV, lin	e 11d. See Form 990. Part X. line	15.
	scription	,,,	(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
otal. (Column (b) must equal Form 990, Part X, col. (B) line 1	5)		
Part X Other Liabilities.			
Complete if the organization answered "Yes" to	Form 000 Port IV lin	o 11o or 11f Soo Form 000 Part	X line 25
	10111330, 1 art 10, iii	(b) Book value	7, 1116 20.
(1) Federal income taxes (2) ACCRUED SEVERANCES - HAITI		18,997.	
		20,859.	
	ATG	5,833.	
		5,055.	
(5)			
(6)			
(7)			
(8)			
(9)			
otal. (Column (b) must equal Form 990, Part X, col. (B) line 2		45,689.	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

#### Schedule D (Form 990) 2014

Sche	dule D (Form 990) 2014 BUILD CHANGE			35-	2237155 Page 4
Pa	t XI Reconciliation of Revenue per Audited Financial Statem	ents With			
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a				
1	Total revenue, gains, and other support per audited financial statements			1	4,272,654.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	. 2b	46,681.		
с	Recoveries of prior year grants	. 2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	46,681.
3	Subtract line 2e from line 1			3	4,225,973.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	. 4a			
b	Other (Describe in Part XIII.)	. 4b			_
С	Add lines <b>4a</b> and <b>4b</b>			4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	4,225,973.
Pa	rt XII Reconciliation of Expenses per Audited Financial Staten		n Expenses per	Retu	rn.
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a				
1	Total expenses and losses per audited financial statements			1	3,763,296.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1			
а	Donated services and use of facilities	. 2a			
b	, , ,				
С	Other losses				
d	Other (Describe in Part XIII.)				<u>^</u>
е	Add lines <b>2a</b> through <b>2d</b>			2e	0.
3	Subtract line 2e from line 1			3	3,763,296.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
	Investment expenses not included on Form 990, Part VIII, line 7b				
b	Other (Describe in Part XIII.)	. 4b			•
С	Add lines 4a and 4b			4c	0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	3,763,296.
Pa	rt XIII Supplemental Information.				

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

#### PART X, LINE 2:

IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES, A PRIVATE
ENTITY IS REQURIED TO DISCLOSE ANY MATERIAL UNCERTAIN TAX POSITIONS THAT
MANAGEMENT BELIEVES DOES NOT MEET A "MORE-LIKELY-THAN-NOT" STANDARD OF
BEING SUSTAINED UNDER AN INCOME TAX AUDIT AND TO RECORD A LIABILITY FOR
ANY SUCH TAXES INCLUDING PENALTY AND INTEREST. MANAGEMENT OF THE
ORGANIZATION HAS NOT INDENTIFIED ANY UNCERTAIN TAX POSITIONS THAT REQUIRE
THE RECORDING OF A LIABILITY MENTIONED ABOVE OR FURTHER DISCLOSURE. THE
ORGANIZATION IS NO LONGER SUBJECT TO U.S. FEDERAL OR STATE INCOME TAX
EXAMINATIONS BY TAX AUTHORITIES FOR THE YEARS ENDED DECEMBER 31, 2010 AND
PRIOR.

432054 10-01-14

2055	Schedule D (Form 990
<sup>2055</sup> -01-14 <b>30</b>	

SCHEDULE	F
(Form 990)	

# Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990.

Department of the Treasury Internal Revenue Service

BUILD CHANGE

Information about Schedule F (Form 990) and its instructions is at www.irs.gov/for
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OMB No. 1545-0047
2014
Open to Public Inspection

n990. Name of the organization Employer identification number

# 35-2237155

#### General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Part I Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? L Yes 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (a) Region (b) Number of (c) Number of (d) Activities conducted in region (e) If activity listed in (d) (f) Total employees, agents, and independent expenditures offices (by type) (e.g., fundraising, program is a program service, for and in the region services, investments, grants to describe specific type investments contractors recipients located in the region) of service(s) in region in region in region EAST ASIA AND THE TRAINING AND TECHNICAL PACIFIC 17 PROGRAM SERVICES ASSISTANCE 747,061. TRAINING AND TECHNICAL CENTRAL AMERICA AND THE CARIBBEAN PROGRAM SERVICES ASSISTANCE 2,140,077. 53 TRAINING AND TECHNICAL SOUTH AMERICA PROGRAM SERVICES ASSISTANCE 4 274,137. 3 a Sub-total 74 3,161,275. 4 **b** Total from continuation 0 Ο. sheets to Part I 0 c Totals (add lines 3a

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2014

432071

and 3b)

74

3,161,275.

1

(a) Name of organization	and EIN (if applicable)	(c) Region	grant	of cash grant	cash disbursement	non-cash assistance	of non-cash assistance	valuation (book, FMV, appraisal, other)
			recognized as charities by the n 501(c)(3) equivalency letter					
3 Enter total number of	other organizations of	or entities				·····		

BUILD CHANGE Schedule F (Form 990) 2014

(b) IRS code section

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

(e) Amount

(d) Purpose of

432072 09-24-14

(g) Amount of

(h) Description

(i) Method of

Schedule F (Form 990) 2014

35-2237155

(f) Manner of

Schedule F (Form 990) 2014

BUILD CHANGE

Part III can be duplicated if additional space is needed.

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	<b>(e)</b> Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	<b>(h)</b> Method of valuation (book, FMV, appraisal, other)

35-2237155

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)</i>	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)</i>	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	Yes	X No

Schedule F (Form 990) 2014

## Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

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#### SCHEDULE M (Form 990)

# **Noncash Contributions**

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
 Attach to Form 990.

Open To Public Inspection

Name of the organization

Information about Schedule M	(Form 990)	) and its instructions is at www.irs.go	21

V/form990. Inspection Employer identification number 35-2237155

BUILD CHANGE

Pa	t I Types of Property								
		(a)	(b)	(c)			(d)		
		Check if	Number of contributions or	Noncash cont amounts repo		Method of			_
		applicable	items contributed	Form 990. Part V	/III. line 1a	noncash cont	ribution al	mount	5
1	Art - Works of art	X	1	1,	,370.	INVOICE			
2	Art - Historical treasures								
3	Art - Fractional interests								
4	Books and publications								
5	Clothing and household goods								
6	Cars and other vehicles								
7	Boats and planes								
8	Intellectual property								
9	Securities - Publicly traded								
10	Securities - Closely held stock								
11	Securities - Partnership, LLC, or								
	trust interests								
12	Securities - Miscellaneous								
13	Qualified conservation contribution -								
	Historic structures								
14	Qualified conservation contribution - Other								
15	Real estate - Residential								
16	Real estate - Commercial								
17	Real estate - Other								
18	Collectibles								
19	Food inventory								
20	Drugs and medical supplies								
21	Taxidermy								
22	Historical artifacts								
23	Scientific specimens								
24	Archeological artifacts								
25	Other  ( SOFTWARE )	X	1			INVOICE			
26	Other  ( AIRFARE )	Х	2	12,	,566.	INVOICES			
27	Other  ( ONLINE CONFER )	X	1	3,	,272.	INVOICE			
28	Other ► ( )								
29	Number of Forms 8283 received by the organi	ization during	g the tax year for o	contributions				-	
	for which the organization completed Form 82	83, Part IV, I	Donee Acknowled	gement	29			0	
								Yes	No
30a	During the year, did the organization receive b	y contributio	on any property re	ported in Part I, lir	nes 1 throu	gh 28, that it			
	must hold for at least three years from the dat	e of the initia	al contribution, and	d which is not requ	uired to be	used for			
	exempt purposes for the entire holding period	?					<b>30</b> a		X
b	If "Yes," describe the arrangement in Part II.								
31	Does the organization have a gift acceptance						31	Х	
32a	Does the organization hire or use third parties	or related or	ganizations to sol	cit, process, or se	ell noncash				I
	contributions?						<b>32a</b>		X
b	If "Yes," describe in Part II.								
33	If the organization did not report an amount in	column (c) f	or a type of prope	rty for which colu	mn (a) is ch	iecked,			
	describe in Part II.								
LHA	For Paperwork Reduction Act Notice, see	the Instruc	tions for Form 99	0.		Schedule	M (Form	990) (	2014)

Schedule M (Form 990) (2014) BUILD CHANGE
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Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

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SCHEDULE O

(Form 990 or 990-EZ) Department of the Treasury

Name of the organization

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ. ▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

EZ
2014
OMB No. 1545-0047
2014
Open to Public
Inspection
Employer identification number

35-2237155

BUILD CHANGE

## FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

## (HAITI PROGRAM DESCRIPTION CONTINUED FROM PAGE 2)

SINCE 2010:

- BUILD CHANGE'S TEAM HAS TRAINED 8,075 LOCAL PEOPLE, WHO HAVE MADE

27,415 BUILDINGS SAFER, PROTECTING 138,580 PEOPLE IN HAITI.

- 6,150 JOBS CREATED.

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- EIGHTY-THREE SMALL BUSINESSES TRAINED TO MAKE CONCRETE BLOCKS

STRONGER AND SAFER FOR USE IN CONSTRUCTION. THESE BUSINESSES PRODUCE

HUNDREDS OF THOUSANDS OF SAFER CONCRETE BLOCKS EACH MONTH, INCREASING

THE SAFETY OF THOUSANDS OF HOMES.

- TENS OF THOUSANDS OF POSTERS AND BOOKLETS DISTRIBUTED, AND HUNDREDS

OF COMMUNITY PRESENTATIONS INFORMING THE PUBLIC ABOUT THE RISK OF

FUTURE EARTHQUAKES AND HOW TO BUILD SAFE HOUSES.

- HAITI'S GOVERNMENT NOW REQUIRES THAT NGOS COLLABORATE WITH

HOMEOWNERS FOR RECONSTRUCTION, RATHER THAN BUILDING LARGE BLOCKS OF

IDENTICAL HOUSING WITHOUT COMMUNITY INPUT.

- HAITI'S MINISTRY OF PUBLIC WORKS REQUESTED A GUIDE FOR MAKING

DAMAGED HOUSES SAFE AND STRONG ENOUGH TO WITHSTAND A FUTURE EARTHQUAKE.

BUILD CHANGE HELPED PRODUCE A GUIDE AND IT IS IN USE NATIONWIDE.

BUILD CHANGE WILL CONTINUE TO EMPOWER HAITIANS TO MAKE THEIR

COMMUNITIES SAFE FROM FUTURE NATURAL DISASTERS.

IN 2015, BUILD CHANGE PLANS TO GET THOUSANDS MORE PEOPLE INTO SAFER

HOUSES AND HUNDREDS OF CHILDREN INTO SAFE SCHOOLS.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Sched

Schedule O (Form 990 or 990-EZ) (2014)

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BUILD CHANGE

**RECONSTRUCTION AND RETROFITTING:** 

BUILD CHANGE IS PROUD TO PARTNER WITH GLOBAL COMMUNITIES ON THE AMERICAN RED CROSS LAMIKA PROJECT IN CAMPECHE, PORT-AU-PRINCE. BUILD CHANGE TRAINED 504 BUILDERS AND ENGINEERS IN DISASTER-RESISTANT CONSTRUCTION AND RETROFITTING. THIRTEEN HOMEOWNERS RECEIVED TECHNICAL ASSISTANCE DURING THE RETROFITTING OF THEIR HOMES. MANY OF THESE HOUSES INCLUDE RENTAL UNITS; IN TOTAL, 24 FAMILIES ARE LIVING IN THESE SAFER BUILDINGS. IN ADDITION, 11 FAMILIES IN 7 HOUSES ARE BENEFITTING FROM NEW RETAINING WALLS BUILT IN THIS HILLSIDE COMMUNITY. THIS PROJECT WILL MAKE A TOTAL OF 500 FAMILIES SAFER BY THE END OF 2015.

IN PARTNERSHIP WITH ENTREPRENEURS DU MONDE AND THE FRENCH RED CROSS, BUILD CHANGE TRAINED 59 BUILDERS AND PROVIDED TECHNICAL ASSISTANCE TO 13 HOMEOWNERS IN CHRIST-ROI AND DELMAS 9. IN 2015, BUILD CHANGE WILL PROVIDE TECHNICAL ASSISTANCE TO AN ADDITIONAL 45 FAMILIES IN CHRIST-ROI.

BETTER BLOCKS = SAFER HOUSES:

STRONG CONCRETE BLOCKS HELP ENSURE THAT BUILDINGS WILL WITHSTAND THE

NEXT NATURAL DISASTER.

IN PARTNERSHIP WITH HILTI FOUNDATION, BUILD CHANGE TRAINED 521

EMPLOYEES AT 58 LOCAL SMALL- AND MEDIUM-SIZED BLOCKMAKING BUSINESSES TO

IMPROVE THE QUALITY OF THEIR CONCRETE BLOCKS AND TO CREATE DEMAND IN

THE LOCAL MARKET. EIGHTEEN OF THESE BUSINESSES' BLOCKS NOW MEET OR

EXCEED THE STRENGTH NEEDED FOR SAFE CONSTRUCTION. THESE BUSINESSES SAW

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AN INCREASE IN DEMAND AND INCOME DUE TO THE INCREASED QUALITY. 432212 08-27-14
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alle O (FOITH 990 OF 990-EZ) (2014)

NETWORK OF CERTIFIED CONSTRUCTION PROFESSIONALS:

IN 2014, BUILD CHANGE LAUNCHED REZO, AN AFFILIATION OF PRIVATE SECTOR BUSINESSES AND CONSTRUCTION PROFESSIONALS DEDICATED TO THE PROMOTION OF PRODUCTS AND SERVICES MEETING THE REQUIREMENTS OF THE NATIONAL CONSTRUCTION CODE OF HAITI. REZO PARTNERS WITH EXPERTS IN TRAINING, MARKETING, AND PRODUCT DEVELOPMENT TO SUPPORT THE BUSINESS NEEDS OF ITS AFFILIATES THROUGH JOB PLACEMENT, MARKETING SERVICES, FINANCIAL PRODUCTS, AND TECHNICAL ASSISTANCE. THROUGH THESE INCENTIVES, REZO AFFILIATES COMMIT TO MAINTAINING HIGH TRADE STANDARDS.

REZO HAS PARTNERED WITH 6 INSTITUTIONS, PROVIDING SPECIAL PRODUCTS AND SERVICES TO 28 AFFILIATES, BLOCKMAKING ENTERPRISES, AND BUILDERS. REZO PLANS TO REACH MORE THAN 100 AFFILIATES IN 2015.

SAFER SCHOOLS:

BUILD CHANGE PERFORMED STRUCTURAL EVALUATIONS OF 12 SCHOOLS IN THE MARCHAND-DESSALINES REGION FOR SAVE THE CHILDREN INTERNATIONAL. BUILD CHANGE PROVIDED A REPORT SUMMARIZING THE FINDINGS FROM THE EVALUATIONS AND ANALYSES, AS WELL AS STRENGTHENING RECOMMENDATIONS FOR 9 OF THE 12 SCHOOLS, IMPACTING THE SAFETY OF OVER 1,000 STUDENTS. NEW CONSTRUCTION CONCEPTS FOR THE OTHER THREE WILL BE PREPARED IN 2015. BUILD CHANGE WILL INCREASE INVOLVEMENT IN SCHOOL EVALUATION, DESIGN, AND RETROFITTING IN HAITI.

## TRAINING CENTERS:

BUILD CHANGE OPENED ONE HANDS-ON TRAINING CENTER FOR FEE-BASED CLIENTS,

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AND TWO SUBSIDIZED FOR SPECIFIC PROJECTS. 432212 08-27-14

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BUILD CHANGE

BUILD CHANGE WILL OPEN TWO HANDS-ON TRAINING CENTERS TO TRAIN FEE-BASED CLIENTS IN 2015, REACHING 280 BUILDERS.

VOCATIONAL TRAINING:

AT THE REQUEST OF CENTRE D'ETUDE ET DE COOPRATION INTERNATIONALE (CECI), BUILD CHANGE PROVIDED 20 VOCATIONAL STUDENTS WITH TRAINING IN DISASTER-RESISTANT CONSTRUCTION PRACTICES, PROVIDING THEM WITH THE TECHNICAL SKILLS NEEDED TO ENTER THE WORKFORCE AND IMPROVE THEIR LIVELIHOODS. BUILD CHANGE WILL TRAIN 55 MORE STUDENTS IN 2015.

ACCESS TO FINANCING:

IN 2013 AND 2014, BUILD CHANGE PILOTED A PRODUCT THAT COMBINED HOUSING FINANCE AND TECHNICAL ASSISTANCE WITH SOGESOL, THE MICROFINANCE SUBSIDIARY OF SOGEBANK. THROUGH THE SOGESOL KREDI BEL KAY PROGRAM, 55 HOMEOWNERS ACCESSED \$35,286 IN CAPITAL FOR BUILDING, EXPANDING, OR RETROFITTING THEIR HOMES, WITH BUILD CHANGE ENGINEERS PROVIDING TECHNICAL ASSISTANCE.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

(INDONESIA PROGRAM DESCRIPTION CONTINUED FROM PAGE 2)

IN THE LAST 10 YEARS, BUILD CHANGE HAS:

- WORKED IN ACEH, WEST JAVA, BENGKULU, AND WEST SUMATRA PROVINCES,

RESPONDING TO COMMUNITIES REBUILDING AFTER MULTIPLE EARTHQUAKES.

- TRAINED 14,360 PEOPLE IN SAFE CONSTRUCTION, WHO HAVE GONE ON TO

41

BUILD 17,800 SAFER HOUSES THAT PROTECT OVER 89,000 PEOPLE.

- CREATED 3,500 JOBS

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Name of the organization BUILD CHANGE	Employer identification numbe 35-2237155
DOIDD CHANGE	55 2257155
- WRITTEN AND DISTRIBUTED TENS OF THOUSANDS OF COPIES OF	SIMPLE
CONSTRUCTION BOOKLETS, POSTERS AND PAMPHLETS, ALL AIMED A	AT EDUCATION
ABOUT SAFER CONSTRUCTION.	
- TRAINED MORE THAN 240 SMALL BUSINESSES THAT MAKE BRICH	KS TO PRODUCE
SAFER, STRONGER BRICKS IN ACEH AND PADANG. BUILD CHANGE H	FOCUSES ON
EMPOWERING WOMEN-OWNED BUSINESSES.	
MOST RECENTLY, BUILD CHANGE HAS PARTNERED WITH USAID TO H	HELP IMPROVE
THE SAFETY OF OVER 3,000 HOMES REBUILT AFTER THE 2013 EAR	RTHQUAKE, AND
TO REACH OVER 29,000 PEOPLE IN ACEH ABOUT SAFER CONSTRUC	TION.

EARTHQUAKE IN ACEH:

IN JULY 2013, A 6.1-MAGNITUDE EARTHQUAKE STRUCK ACEH, DAMAGING 16,000 HOUSES AND DISPLACING OVER 22,000 PEOPLE.

BUILD CHANGE OPENED AN OFFICE TO PROVIDE LOCAL TECHNICAL ASSISTANCE IN SEPTEMBER 2013 AND WILL WORK IN THE REGION UNTIL 2015.

A MORE RESILIENT BUILDING SYSTEM:

BUILD CHANGE, WITH SUPPORT OF THE USAID OFFICE OF FOREIGN DISASTER

ASSISTANCE, IS PROVIDING TECHNICAL ASSISTANCE TO 3,000 FAMILIES

REBUILDING THEIR HOMES IN ACEH, IN A PROGRAM ENDING IN 2015.

THROUGH LOCAL EDUCATION AND OUTREACH, BUILD CHANGE HAS MOTIVATED MANY

HOMEOWNERS TO BUILD HOUSES COMPRISED OF A MASONRY SKIRT (WHICH PROTECTS

42

THE BOTTOM THIRD OF THE WALL FROM MOLD, MILDEW, RAINWATER, AND SO ON)

WITH A TIMBER FRAME.

BUILD CHANGE

THIS HOUSE DESIGN IS COMMON IN INDONESIA. IT IS ALSO MORE AFFORDABLE

AND TYPICALLY MORE EARTHQUAKE RESISTANT THAN A FULL MASONRY HOUSE IN

THIS REGION.

BUILD CHANGE REACHED OVER 29,000 PEOPLE IN ACEH WITH EDUCATION ABOUT REBUILDING WITH TIMBER AND FOLLOWING BASIC RULES FOR SAFE CONSTRUCTION, THROUGH POSTERS, COMMUNITY EVENTS, RADIO INTERVIEWS AND ADVERTISEMENTS, AND TEXT MESSAGES.

FROM PAPER RECORDS TO TABLETS:

BUILD CHANGE ADOPTED A TABLET-BASED ELECTRONIC DATA GATHERING AND

MANAGEMENT SYSTEM TO SUPPORT ITS TECHNICAL ASSISTANCE PROGRAM FOR

HOUSING RECONSTRUCTION IN ACEH IN PARTNERSHIP WITH THE GRAMEEN

FOUNDATION.

RATHER THAN COLLECTING DATA ABOUT THE RECONSTRUCTION OF 3,000 HOUSES ON PAPER, BUILD CHANGE STAFF NOW CONDUCTS SURVEYS, COLLECT DATA ON REBUILDING PROGRESS, TAKE PICTURES, AND UPLOAD THAT INFORMATION FOR EASY ACCESS USING INEXPENSIVE, PORTABLE TABLET COMPUTERS.

THIS APPROACH IS MORE EFFICIENT AND HAS INCREASED PRODUCTIVITY AND DATA QUALITY, AS WELL AS MAXIMIZING THE AMOUNT OF TIME STAFF ARE IN THE FIELD PROVIDING TECHNICAL ASSISTANCE TO FAMILIES.

DATA FOR OVER 3,000 HOMES IN ACEH IS EASILY ACCESSIBLE THROUGH

SALESFORCE AND TAROWORKS, EXPANDING OPPORTUNITIES TO SHARE DATA WITH

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PARTNERS AND TO ANALYZE DATA TO CONTINUE TO IMPROVE.

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GIVEN THE SUCCESS OF THIS PILOT PROGRAM, BUILD CHANGE IS IMPLEMENTING

TABLET-BASED DATA GATHERING THROUGHOUT ITS PROGRAMS.

BETTER BRICKS = SAFER HOMES:

IN 2014, WITH SUPPORT FROM SAMPOERNA, BUILD CHANGE TRAINED 123 WOMEN BRICKMAKERS TO MAKE STRONGER BRICKS AND APPLY NEW BUSINESS SKILLS TO LOWER THEIR PRODUCTION COSTS AND INCREASE THEIR PROFITS. THESE BUSINESSES HAVE PRODUCED OVER 100,000 BETTER BRICKS. BUILD CHANGE IS WORKING IN PARTNERSHIP WITH THESE LOCAL SMALL BUSINESSES TO EXPERIMENT WITH ALTERNATIVE FUEL SOURCES TO INCREASE HEAT OF FIRING, REDUCE THE USE OF TIMBER, AND REDUCE HARMFUL EMISSIONS. BUILD CHANGE FOCUSES ON BRICKMAKING BUSINESSES OWNED BY WOMEN TO INCREASE THEIR ECONOMIC OPPORTUNITIES.

LOOKING FORWARD:

IN 2015, BUILD CHANGE WILL EXPAND ITS BRICKMAKER TRAINING PROGRAM TO ANOTHER AREA OF ACEH AND TO PADANG.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

(PHILIPINES PROGRAM DESCRIPTION CONTINUED FROM PAGE 2)

IN ANTICIPATION OF SCALING IMPACTS IN 2015 AND BEYOND, BUILD CHANGE

DEVELOPED AND TESTED LOCALLY APPROPRIATE TECHNICAL RESOURCES FOR

REBUILDING AND RETROFITTING SAFE HOUSES.

RECONSTRUCTION AFTER TYPHOON HAIYAN:

BUILD CHANGE FIRST PILOTED ITS TECHNICAL RESOURCES IN SULANGAN, EASTERN

SAMAR WITH PARTNER CORDAID. BUILD CHANGE TESTED OUT THREE MASONRY 432212 08-27-14
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HOUSING TYPES - CONFINED MASONRY, REINFORCED SHEAR WALL AND MOMENT

FRAME - TRAINING HOMEOWNERS AND BUILDERS TO MANAGE THE CONSTRUCTION

THEMSELVES.

BY THE END OF THE YEAR, MORE THAN 20 PEOPLE WERE TRAINED AND TWO OF THE THREE PILOT HOUSES WERE COMPLETED.

BUILD CHANGE ALSO PILOTED A TIMBER RETROFIT PROGRAM, TRAINING NINE CARPENTERS AS RETROFIT TECHNICIANS AND TESTING THE RETROFIT TECHNIQUES ON FOUR HOUSES.

BETTER BUILDING MATERIALS ARE AN ESSENTIAL ELEMENT OF SAFER HOUSES. TEN PEOPLE AT THREE LOCAL-AREA BLOCK MANUFACTURERS WERE TRAINED TO PRODUCE STRONGER CONCRETE BLOCKS.

BUILD CHANGE AGREED TO SCALE THE PROJECT WITH CORDAID, SO MORE PERMANENT HOUSES WILL BE BUILT IN 2015.

SPREADING KNOWLEDGE:

IN EARLY 2014, THE BOHOL SHELTER CLUSTER DISTRIBUTED OVER 6,000 POSTERS EXPLAINING BASIC PRINCIPLES OF SAFE CONSTRUCTION TO PEOPLE WHOSE HOUSES WERE AFFECTED BY THE 2013 EARTHQUAKE. IN ADDITION, AT THE REQUEST OF THE DEPARTMENT OF SOCIAL WELFARE AND DEVELOPMENT, BUILD CHANGE BUILT UPON THESE POSTERS, THE FINDINGS FROM ITS "LEARNING FIRST" ACTIVITIES, AS WELL AS THE STANDARDS SET OUT IN THE NATIONAL STRUCTURAL CODE OF THE PHILIPPINES, AND DEVELOPED A 75-PAGE SET OF COMPREHENSIVE, ILLUSTRATED DESIGN AND CONSTRUCTION GUIDELINES FOR RESIDENTIAL HOUSES.

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THE GUIDELINES ARE BEING USED BY GOVERNMENT PARTNERS AND OTHER

ORGANIZATIONS IMPLEMENTING HOUSING CONSTRUCTION PROGRAMS.

PARTNERING WITH THE GOVERNMENT:

THE PHILIPPINES SEES FOUR TO SIX TYPHOONS MAKE LANDFALL EVERY YEAR AND

EXPERIENCES STRONG EARTHQUAKES REGULARLY. AS SUCH, BUILD CHANGE IS

PARTNERING WITH SEVERAL GOVERNMENT AGENCIES TO ASSIST THEIR DISASTER

RESPONSE ACTIVITIES AND STRENGTHEN THEIR DISASTER RISK REDUCTION

EFFORTS.

BUILD CHANGE SIGNED MEMORANDUMS OF AGREEMENT WITH THE SOCIAL HOUSING FINANCE CORPORATION (SHFC) AND TECHNICAL EDUCATION AND SKILLS DEVELOPMENT AUTHORITY (TESDA) TO JOINTLY ADVANCE DISASTER RESPONSE AND SAFE CONSTRUCTION EFFORTS.

BUILD CHANGE HAS ALSO PROVIDED SUPPORT TO THE DEPARTMENT OF SOCIAL WELFARE AND DEVELOPMENT, DEPARTMENT OF EDUCATION, OFFICE OF THE PRESIDENTIAL ASSISTANCE FOR REHABILITATION AND RECOVERY, AND HOUSING AND URBAN DEVELOPMENT COORDINATING COUNCIL, AND WILL CONTINUE TO DO SO IN THE COMING YEAR.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

LATIN AMERICA: COLOMBIA & GUATEMALA - PREVENTING A DISASTER

COLOMBIA

UNSAFE BUILDINGS:

OVER 10 MILLION COLOMBIANS LIVE IN HOUSES THAT ARE WEAK AND LIKELY TO 432212 08-27-14

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COLLAPSE IN EARTHQUAKES OR MAJOR STORMS. THESE HOMES ARE BUILT BY

LOW-INCOME FAMILIES IN TIGHTLY-PACKED URBAN NEIGHBORHOODS, WITHOUT

ENGINEERING DESIGN OR CONSTRUCTION SUPERVISION BY MUNICIPAL

AUTHORITIES.

WHEN A MODERATE EARTHQUAKE STRUCK HAITI IN 2010, TENS OF THOUSANDS OF

UNSAFE HOUSES IN SIMILAR INFORMAL URBAN NEIGHBORHOODS COLLAPSED,

KILLING 230,000 PEOPLE.

REDUCING RISK SAVES LIVES:

TO PREVENT SUCH A CATASTROPHIC LOSS OF LIFE FROM A NATURAL DISASTER IN COLOMBIA, BUILD CHANGE IS PARTNERING WITH LOCAL AND NATIONAL GOVERNMENT TO PROTECT FAMILIES BY PROVIDING TRAINING IN DESIGNING AND IMPLEMENTING RETROFITS OF UNSAFE HOUSES.

PUBLIC-PRIVATE PARTNERSHIP:

A PUBLIC-PRIVATE PARTNERSHIP IS ESSENTIAL FOR RETROFITTING TO OCCUR ON A LARGE SCALE. THE BOGOTA CITY GOVERNMENT HAS SUBSIDIES AVAILABLE TO LOW-INCOME HOMEOWNERS FOR STRUCTURAL RETROFITS. THESE SUBSIDIES CAN BE ACCESSED BY FAMILIES TO COVER THE COSTS OF MATERIALS AND LABOR FOR RETROFITTING.

SUBSIDIES CAN BE USED TO PROVIDE AN INCENTIVE FOR FAMILIES TO FOLLOW

SAFE BUILDING STANDARDS. THE PRIVATE SECTOR MUST PROVIDE THE

ENGINEERING AND CONSTRUCTION SKILLS NECESSARY TO IMPLEMENT THE

PROGRAMS. BUILD CHANGE PROVIDES THE TRAINING AND TECHNICAL ASSISTANCE

NEEDED TO BUILD THE CAPACITY OF ALL PARTIES AND ENCOURAGE COMPLIANCE

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WITH BUILDING STANDARDS. 432212 08-27-14

BUILD CHANGE

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**RETROFITTING PROCEDURE:** 

IN 2014, BUILD CHANGE DEVELOPED A STRAIGHTFORWARD RETROFIT EVALUATION

AND IMPLEMENTATION PROCEDURE IN PARTNERSHIP WITH SERVICIO NACIONAL DE

APRENDIZAJE (SENA), SWISSCONTACT, AND THE SEISMIC ENGINEERING COMMUNITY

IN BOGOTA.

BUILD CHANGE DEVELOPED TRAINING CURRICULA FOR BUILDERS AND ENGINEERS, COVERING HOW TO EVALUATE ONE- TO THREE-STORY MASONRY HOUSES AND HOW TO DESIGN AND CARRY OUT A RETROFIT WHEN NECESSARY.

BUILD CHANGE TRAINED 8 SENA INSTRUCTORS, STAFF FROM CAJA DE VIVIENDA POPULAR, AND OTHER BUILDERS AND ENGINEERS USING THESE RESOURCES. ONE HOUSE IN BOGOTA WAS RETROFITTED THROUGH THE TRAINING PROGRAM AS PROOF OF CONCEPT, MAKING IT EARTHQUAKE-RESISTANT WITHIN THE SUBSIDY OF \$5,000.

LOOKING FORWARD:

IN 2015, BUILD CHANGE WILL WORK WITH LOCAL STAKEHOLDERS AND HOMEOWNERS TO RETROFIT 50 HOUSES IN BOGOTA THROUGH THE GOVERNMENT SUBSIDY PROGRAM, AS A NEXT STEP TOWARD WORKING WITH THOUSANDS OF FAMILIES TO RETROFIT THEIR HOMES.

GUATEMALA:

REDUCING RISK SAVES LIVES:

BUILD CHANGE BEGAN WORKING IN GUATEMALA IN 2014, WITH THE GOAL OF

SAVING LIVES BY MAKING BUILDINGS SAFE BEFORE A NATURAL DISASTER

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BUILD CHANGE

## STRIKES.

UNSAFE SCHOOL BUILDINGS:

MILLIONS OF GUATEMALAN CHILDREN GO TO CLASS IN SCHOOL BUILDINGS THAT

ARE LIKELY TO COLLAPSE IN EARTHQUAKES OR MAJOR STORMS. WHEN A SCHOOL

DOES COLLAPSE, LOCAL EDUCATION IS THROWN INTO CHAOS. SOMETIMES CLASSES

ARE HELD IN AD-HOC COMMUNITY CENTERS, TENTS, OR EVEN IN DAMAGED AND

UNSAFE BUILDINGS. STUDENTS OFTEN LACK ACCESS TO CONSISTENT EDUCATION

UNTIL THE BUILDING IS REBUILT.

BY ENSURING THAT SCHOOL BUILDINGS WITHSTAND NATURAL DISASTERS, CHILDREN WILL SURVIVE AND THEIR EDUCATION WILL REMAIN UNINTERRUPTED.

**PROTECTING STUDENTS:** 

MORE THAN 200 SCHOOLS WERE DAMAGED IN THE EARTHQUAKE THAT STRUCK

GUATEMALA IN 2012 AND NEED TO BE RETROFITTED TO MAKE THEM SAFE TO USE.

HUNDREDS OF OTHER SCHOOLS THROUGHOUT THE COUNTRY ARE WEAK AND MAY COLLAPSE IN FUTURE EARTHQUAKES. THESE SCHOOLS ALSO NEED TO BE RETROFIT TO PROTECT STUDENTS.

THE GUATEMALAN GOVERNMENT IS AWARE OF THE NEED TO RETROFIT SCHOOLS. BUILD CHANGE WILL LAUNCH A SCHOOL RETROFITTING PARTNERSHIP IN GUATEMALA IN 2015.

PROMOTING RETROFITTING:

IN 2014, BUILD CHANGE PARTNERED WITH PCI'S BARRIO MIO GUATEMALA, A

NEIGHBORHOOD IMPROVEMENT PROGRAM TO REDUCE THE VULNERABILITY OF MIXCO 432212
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BUILD CHANGE

TO LANDSLIDES, EROSION, FLOODING, EARTHQUAKES, AND HURRICANES.

BUILD CHANGE IMPLEMENTED A SUBSIDY-BASED HOUSING RETROFITTING PROGRAM

TO RETROFIT 3 HOMES IN MIXCO AS A DEMONSTRATION OF THE PROCESS AND A

LOCAL TRAINING OPPORTUNITY.

LOOKING FORWARD:

IN 2015, BUILD CHANGE WILL DEVELOP A GENERAL RETROFITTING PROCEDURE FOR

LOW-RISE MASONRY HOUSES WITH THE GUATEMALAN ENGINEERING COMMUNITY AND

BEGIN TRAINING LOCAL BUILDERS AND ENGINEERS.

EXPENSES \$ 310,169. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

FORM 990, PART VI, SECTION B, LINE 11:

THE DIRECTOR OF FINANCE WORKS WITH THE PUBLIC ACCOUNTING FIRM TO PREPARE THE FORM 990 AND REVIEWS THE FILING IN DETAIL BEFORE IT IS PROVIDED TO THE CEO FOR REVIEW. THE FORM 990 IS REVIEWED AND APPROVED BY THE CEO PRIOR TO SUBMISSION. THE FORM 990 IS ALSO PROVIDED TO THE BOARD PRIOR TO SUBMISSION.

FORM 990, PART VI, SECTION B, LINE 12C:

ALL EMPLOYEES INCLUDING THE CEO SIGN A CONFLICT OF INTEREST DOCUMENT. CONFLICTS OF INTEREST ARE DISCLOSED AND THOSE WITH THE "CONFLICT" ARE NOT INVOLVED IN DECISION MAKING RELEVANT TO THE CONFLICT IN QUESTION. SHOULD A CONFLICT ARISE IT WOULD BE NOTED IN THE MINUTES AND/OR BROUGHT TO THE BOARD'S ATTENTION IF DEEMED SIGNIFICANT.

FORM 990, PART VI, SECTION B, LINE 15A: THE BOARD OF DIRECTORS DETERMINES AND APPROVES THE COMPENSATION OF THE CEO. THE BOARD REVIEWS REGIONAL, NATIONAL AND INDUSTRY SALARY COMPARABILITY DATA <sup>432212</sup> <sup>08-27-14</sup> Schedule O (Form 990 or 990-EZ) (2014) 50 13470729 099347 011-04416900 2014.04010 BUILD CHANGE 011-1M53

Schedule O (Form 990 or 990-EZ) (2014)	Page <b>2</b>
Name of the organization BUILD CHANGE	Employer identification number 35-2237155
	55 2257155
INCLUDING THE ANNUAL MOUNTAIN STATES EMPLOYERS COUNCIL CO	MPENSATION SURVEY
AND THE ANNUAL GUIDESTAR SALARY SURVEY WHEN DETERMINING T	HE SALARY OF THE

CEO. THE APPROVAL OF THE CEO'S COMPESNATION IS DOCUMENTED IN THE BOARD

MINUTES. THE PROCESS WAS LAST UNDERTAKEN IN 2012.

THE CEO REVIEWS AND APPROVES THE SALARY OF TOP MANAGEMENT OFFICIALS. THE BOARD PREAPPROVES ANY NEWHIRES AND THEIR SALARY RANGE BY VIRTUE OF APPROVING THE BUDGETS. IF A TOP MANAGEMENT OFFICIAL IS HIRED OUTSIDE OF THE PREVIOUSLY APPROVED BUDGETS, THE BOARD IS INFORMED OF THE DETAILS AND ASKED FOR APPROVAL. THE PROCESS WAS LAST UNDERTAKEN IN 2014.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION POSTS ITS GOVERNING DOCUMENTS AND FINANCIAL STATEMENTS ON ITS OWN WEBSITE. THE ORGANIZATION'S POLICIES ARE MADE AVAILABLE UPON REQUEST.

FORM 990, PART XII, LINE 2C

NO CHANGES HAVE BEEN MADE TO EITHER THE OVERSIGHT PROCESS OR SELECTION PROCESS DURING THE TAX YEAR.

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